U.S. Department of Housing and Urban Development Office of Public and Indian Housing

PHA Plans

Annual Plan for Fiscal Year 2001

LOWELL HOUSING AUTHORITY

NOTE: THIS PHA PLANS TEMPLATE (HUD 50075) IS TO BE COMPLETED IN ACCORDANCE WITH INSTRUCTIONS LOCATED IN APPLICABLE PIH NOTICES

PHA Plan Agency Identification

PHA	Name: Lowell Housing Authority
PHA	Number: MA 001
PHA	Fiscal Year Beginning: (10/2001)
	ic Access to Information
Infori	mation regarding any activities outlined in this plan can be obtained by
conta	cting: (select all that apply)
\boxtimes	Main administrative office of the PHA
	PHA development management offices
	PHA local offices
_	lay Locations For PHA Plans and Supporting Documents
	HA Plans (including attachments) are available for public inspection at: (select all
that ap	
	Main administrative office of the PHA
	PHA development management offices
Ц	PHA local offices
	Main administrative office of the local government
닏	Main administrative office of the County government
님	Main administrative office of the State government
片	Public library
님	PHA website
Ш	Other (list below)
рна і	Plan Supporting Documents are available for inspection at: (select all that apply)
\square	Main business office of the PHA
	PHA development management offices
Ħ	Other (list below)
	other (hist below)

Annual PHA Plan PHA Fiscal Year 2001

[24 CFR Part 903.7]

<u>I. Al</u>	nuai Pian Type:
Select	which type of Annual Plan the PHA will submit.
	Standard Plan
Stream	llined Plan:
	High Performing PHA
	Small Agency (<250 Public Housing Units)
	Administering Section 8 Only
	Troubled Agency Plan

ii. Executive Summary of the Annual PHA Plan

[24 CFR Part 903.7 9 ®]

A ----- al Dia-- T--- a.

Provide a brief overview of the information in the Annual Plan, including highlights of major initiatives and discretionary policies the PHA has included in the Annual Plan.

[Note: Even though PIH Notice 99-51 eliminates the requirement for an Executive Summary the LHA has included one].

The major goals of the agency are to continue initiatives which address the need to attract and retain working families with decent incomes and enable non-working or under employed residents to benefit from LHA programs; and to continue to pursue plans for creating a better living environment for the elderly, especially frail elderly and the disabled, focusing on those with disabilities requiring extensive and intensive supportive services. These plans include designation of developments for elderly only, development of assisted living, more intensive supportive service programs for special needs groups of the elderly, single non-elderly persons and families and the allocation of Section 8 certificates to not-for-profits who can provide superior services for certain disabled sub-populations by the creation of small project based developments.

In addition, the agency intends to address the need to expand the regional effort to provide affordable housing rather than increase the supply within Lowell itself. One of the strategies to be further developed is to expand the homeownership program through the use of the Section 8 Certificate Homeownership option.

Finally, the agency will continue efforts to redevelop the state aided Julian Steele development which affects the operations of the agency and thus the federal programs.

iii. Annual Plan Table of Contents

[24 CFR Part 903.7 9 ®]

Provide a table of contents for the Annual Plan, including attachments, and a list of supporting documents available for public inspection.

Table of Contents

Expires: 03/31/2002

	Page #
Annual Plan	
Executive Summary	3
Table of Contents	3
Housing Needs	7
Financial Resources	12
Policies on Eligibility, Selection and Admissions	14
Rent Determination Policies	24
Operations and Management Policies	27
Grievance Procedures	29
Capital Improvement Needs	30
Demolition and Disposition	32
Designation of Housing	32
Conversions of Public Housing	35
Homeownership	36
Community Service Programs	38
Crime and Safety	42
Pet Policy	44
Civil Rights Certifications (included with PHA Plan Certifications)	45
Audit	45
Asset Management	45
Other Information	46
Attachments Indicate which attachments are provided by calcuting all that apply. Provide the attachment's page (A	D ata) in the
Indicate which attachments are provided by selecting all that apply. Provide the attachment's name (A, space to the left of the name of the attachment. Note: If the attachment is provided as a SEPARATE	
submission from the PHA Plans file, provide the file name in parentheses in the space to the right of the	
Required Attachments:	
A. Admissions Policy for Deconcentration	
B. FY 2001 Capital Fund Program Annual Statement	
C. Most recent board-approved operating budget (Required Attachment f	or PHAs
that are troubled or at risk of being designated troubled ONLY) Not Include	ed
Optional Attachments:	
D. PHA Management Organizational Chart	
F. Public Housing Drug Elimination Program (PHDEP) Plan	
G. Comments of Resident Advisory Board or Boards (must be attached if	not
included in PHA Plan text)	
Other (List below, providing each attachment name)	
H. Pet Policies	
I. Progress Report (Year One)	
J. Community Service and Self-Sufficiency Policy	
K. Section 8 Homeownership Capacity Statement	
L. RAB Membership	

Supporting Documents Available for Review

Indicate which documents are available for public review by placing a mark in the "Applicable & On Display" column in the appropriate rows. All listed documents must be on display if applicable to the program activities conducted by the PHA.

of Parameter	List of Supporting Documents Available for Review					
Applicab le & On	Supporting Document	Applicable Plan Component				
Display						
•	PHA Plan Certifications of Compliance with the PHA Plans and Related Regulations	5 Year and Annual Plans				
•	State/Local Government Certification of Consistency with the Consolidated Plan	5 Year and Annual Plans				
•	Fair Housing Documentation: Records reflecting that the PHA has examined its programs or proposed programs, identified any impediments to fair housing choice in those programs, addressed or is addressing those impediments in a reasonable fashion in view of the resources available, and worked or is working with local jurisdictions to implement any of the jurisdictions' initiatives to affirmatively further fair housing that require the PHA's involvement.	5 Year and Annual Plans				
•	Consolidated Plan for the jurisdiction/s in which the PHA is located (which includes the Analysis of Impediments to Fair Housing Choice (AI))) and any additional backup data to support statement of housing needs in the jurisdiction	Annual Plan: Housing Needs				
•	Most recent board-approved operating budget for the public housing program	Annual Plan: Financial Resources;				
•	Public Housing Administrative Plan	Annual Plan: Eligibility, Selection, and Admissions Policies				
•	Section 8 Administrative Plan	Annual Plan: Eligibility, Selection, and Admissions Policies				
•	Public Housing Deconcentration and Income Mixing Documentation: 1. PHA board certifications of compliance with deconcentration requirements (section 16(a) of the US Housing Act of 1937, as implemented in the 2/18/99 Quality Housing and Work Responsibility Act Initial Guidance; Notice and	Annual Plan: Eligibility, Selection, and Admissions Policies				

List of Supporting Documents Available for Review					
Applicab le &	Supporting Document	Applicable Plan			
On		Component			
Display	C				
	any further HUD guidance) and				
	2. Documentation of the required deconcentration				
	and income mixing analysis				
•	Public housing rent determination policies, including the methodology for setting public housing flat rents	Annual Plan: Rent			
	check here if included in the public housing	Determination			
	A & O Policy				
•	Schedule of ceiling rents offered at each public housing	Annual Plan: Rent			
	development	Determination			
	check here if included in the public housing				
	A & O Policy				
•	Section 8 rent determination (payment standard) policies	Annual Plan: Rent			
	check here if included in Section 8	Determination			
	Administrative Plan	1.51			
•	Public housing management and maintenance policy documents, including policies for the prevention or	Annual Plan:			
	eradication of pest infestation (including cockroach	Operations and			
	infestation)	Maintenance			
•	Public housing grievance procedures	Annual Plan: Grievance			
	check here if included in the public	Procedures			
	housing				
	A & O Policy				
•	Section 8 informal review and hearing procedures	Annual Plan:			
	check here if included in Section 8	Grievance Procedures			
	Administrative Plan	1.01			
•	The HUD-approved Capital Fund/Comprehensive	Annual Plan: Capital			
	Grant Program Annual Statement (HUD 52837)	Needs			
	for the active grant year	A 1 D1 C '4 1			
	Most recent CIAP Budget/Progress Report (HUD	Annual Plan: Capital			
	52825) for any active CIAP grant	Needs			
•	Most recent, approved 5 Year Action Plan for the	Annual Plan: Capital			
	Capital Fund/Comprehensive Grant Program, if	Needs			
	not included as an attachment (provided at PHA				
	option)	A1 D1 C '4 1			
	Approved HOPE VI applications or, if more	Annual Plan: Capital			
	recent, approved or submitted HOPE VI	Needs			
	Revitalization Plans or any other approved				
	proposal for development of public housing	4 1 D1			
•	Approved or submitted applications for demolition	Annual Plan:			
	and/or disposition of public housing	Demolition and			
		Disposition			

List of Supporting Documents Available for Review						
Applicab le &	Supporting Document	Applicable Plan Component				
On Display						
•	Approved or submitted applications for designation of public housing (Designated Housing Plans)	Annual Plan: Designation of Public Housing				
	Approved or submitted assessments of reasonable revitalization of public housing and approved or submitted conversion plans prepared pursuant to section 202 of the 1996 HUD Appropriations Act	Annual Plan: Conversion of Public Housing				
	Approved or submitted public housing homeownership programs/plans	Annual Plan: Homeownership				
•	Policies governing any Section 8 Homeownership program Check here if included in the Section 8 Administrative Plan	Annual Plan: Homeownership				
•	Any cooperative agreement between the PHA and the TANF agency	Annual Plan: Community Service & Self-Sufficiency				
•	FSS Action Plan/s for public housing and/or Section 8	Annual Plan: Community Service & Self-Sufficiency				
•	Most recent self-sufficiency (ED/SS, TOP or ROSS or other resident services grant) grant program reports	Annual Plan: Community Service & Self-Sufficiency				
•	The most recent Public Housing Drug Elimination Program (PHEDEP) semi-annual performance report for any open grant and most recently submitted PHDEP application (PHDEP Plan)	Annual Plan: Safety and Crime Prevention				
•	The most recent fiscal year audit of the PHA conducted under section 5(h)(2) of the U.S. Housing Act of 1937 (42 U. S.C. 1437c(h)), the results of that audit and the PHA's response to any findings	Annual Plan: Annual Audit				
	Troubled PHAs: MOA/Recovery Plan	Troubled PHAs				

1. Statement of Housing Needs

[24 CFR Part 903.7 9 (a)]

A. Housing Needs of Families in the Jurisdiction/s Served by the PHA

Based upon the information contained in the Consolidated Plan/s applicable to the jurisdiction, and/or other data available to the PHA, provide a statement of the housing needs in the jurisdiction by completing the following table. In the "Overall" Needs column, provide the estimated number of renter families that have housing needs. For the remaining characteristics, rate the impact of that factor on the housing needs for each family type, from 1 to 5, with 1 being "no impact" and 5 being "severe impact." Use N/A to indicate that no information is available upon which the PHA can make this assessment.

	Housing	Needs of	Families	in the Jui	isdiction		
	_	by]	Family Ty	ype ¹			
Family Type	Overall [1990]	Afford- ability [1990]	Supply	Quality [1990]	Access- ibility	Size	Loca- tion
Income <= 30% of AMI	8,751	5	3	3	1	1	1
Income >30% but <=50% of AMI	4,529	4	3	3	1	1	1
Income >50% but <80% of AMI	5,254	4	3	3	1	1	1
Elderly	8,095	2	3	3	3	1	1
Families with Disabilities	2,750	3	2	3	2	1	1
Hispanic							
African American							
Asian							
Frail Elderly	2,705	4	4	3	3	1	1

materia	als must be made available for public inspection.)
\boxtimes	Consolidated Plan of the Jurisdiction/s
	Indicate year:
	U.S. Census data: the Comprehensive Housing Affordability Strategy ("CHAS") dataset
	American Housing Survey data
	Indicate year:
\boxtimes	Other housing market study
	Indicate year:
	Other sources: (list and indicate year of information)

What sources of information did the PHA use to conduct this analysis? (Check all that apply; all

B. Housing Needs of Families on the Public Housing and Section 8 Tenant-Based Assistance Waiting Lists

State the housing needs of the families on the PHA's waiting list/s. Complete one table for each type of PHA-wide waiting list administered by the PHA. PHAs may provide separate tables for site-based or sub-jurisdictional public housing waiting lists at their option.

Housing Needs of Families on the Waiting List

¹ We are using the Statistics developed last year by the City and the LHA

Housing Needs of Families on the Waiting List			
Waiting list type: (select one) Section 8 tenant-based assistance Federal Public Housing Combined Section 8 and Public Housing Public Housing Site-Based or sub-jurisdictional waiting list (optional) If used, identify which development/subjurisdiction:			
,	# of families	% of total families	Annual Turnover
Waiting list total	1,496		13%
Extremely low income <=30% AMI	1,326	89%	
Very low income (>30% but <=50% AMI)	153	10%	
Low income (>50% but <80% AMI)	17	<1%	
Families with Children	715	48%	
Elderly families	250	17%	
Disabled Elderly	539	36%	
Non-Elderly Families with Physical Disabilities	37	4%	
Non-Elderly Families with Other Disabilities	5	<1%	
White	598	40%	
Black	70	5%	
Hispanic	638	43%	
Asian	190	12%	
Characteristics by Bedroom	Size (Public Housir		
1BR	780	52%	
2 BR	439	20%	
3 BR	140	9%	
4 BR	114	8%	
5 BR	22	1%	
5+ BR	1	<1%	
Is the waiting list closed (select one)? ☑ No ☑ Yes If yes: How long has it been closed (# of months)? 54 months only for 3 & 4 BRs Does the PHA expect to reopen the 3&4 BR list in the PHA Plan year? ☑ No ☑ Yes			
Does the PHA permit specific categories of families onto the waiting list, even if generally closed? No Yes in case of disasters			

Housing Needs of Families on the Waiting List				
Waiting list type: (select one) Section 8 tenant-based assistance				
Federal Public Housin				
Combined Section 8 a	_			
l 	•	tional waiting list (option	nal)	
If used, identify which	•	C \ 1	,	
, ,	# of families	% of total families	Annual	
			Turnover	
Waiting list total	756		3.03%	
Extremely low income	659	87%		
<=30% AMI				
Very low income	80	11%		
(>30% but <=50% AMI)				
Low income	14	2%		
(>50% but <80% AMI)				
Families with children	317	42%		
Elderly families	38	1%		
Elderly families with	401	53%		
disabilities				
Non-elderly Families with	0	0		
Disabilities				
White	495	65%		
Black	19	3%		
Hispanic	201	27%		
Asian	41	5%		
Is the waiting list closed (select one)? No Yes				
If yes:				
How long has it been closed (# of months)? 12 mos				
Does the PHA expect to reopen the list in the PHA Plan year? No Yes				
		of families onto the wait	ing list, even if	
generally closed? No X Yes in case of disasters				

C. Strategy for Addressing Needs

Provide a brief description of the PHA's strategy for addressing the housing needs of families in the jurisdiction and on the waiting list **IN THE UPCOMING YEAR**, and the Agency's reasons for choosing this strategy.

The key strategy is to ensure that a maximum number of units are occupied. The other strategy is to encourage and participate in development of low and moderate income housing opportunities

for households in surrounding towns. In this respect the major tool has to be certificates and vouchers including homeownership instruments.

(1) Strategies

public housing

Need: Shortage of affordable housing for all eligible populations Strategy 1. Maximize the number of affordable units available to the PHA within its current resources by:

Select	all that apply
	Employ effective maintenance and management policies to minimize the number of public housing units off-line
\bowtie	Reduce turnover time for vacated public housing units
Ħ	Reduce time to renovate public housing units
\boxtimes	Seek replacement of public housing units lost to the inventory through mixed finance
	development
\boxtimes	Seek replacement of public housing units lost to the inventory through section 8
	replacement housing resources
	Maintain or increase section 8 lease-up rates by establishing payment standards that will enable families to rent throughout the jurisdiction
\boxtimes	Undertake measures to ensure access to affordable housing among families assisted by
	the PHA, regardless of unit size required
\boxtimes	Maintain or increase section 8 lease-up rates by marketing the program to owners,
	particularly those outside of areas of minority and poverty concentration
\boxtimes	Maintain or increase section 8 lease-up rates by effectively screening Section 8 applicants
	to increase owner acceptance of program
\boxtimes	Participate in the Consolidated Plan development process to ensure coordination with
_	broader community strategies
	Other (list below)
Strate	gy 2: Increase the number of affordable housing units by:
	all that apply
	Apply for additional section 8 units should they become available
\boxtimes	Leverage affordable housing resources in the community through the creation of mixed -
	e housing
\boxtimes	Pursue housing resources other than public housing or Section 8 tenant-based
	assistance.
	Other: (list below)
Naad.	Smarific Family Tymes. Families of an helesy 200/ of median
	Specific Family Types: Families at or below 30% of median
	gy 1: Target available assistance to families at or below 30 % of AMI all that apply
Scient	Exceed HUD federal targeting requirements for families at or below 30% of AMI in

PHA Annual Plan Year 2 Page 10 HUD 50075

	Exceed HUD federal targeting requirements for families at or below 30% of AMI in tenant-based section 8 assistance
	Employ admissions preferences aimed at families with economic hardships
	Adopt rent policies to support and encourage work
Ħ	Other: (list below)
	Specific Family Types: Families at or below 50% of median ty 1: Target available assistance to families at or below 50% of AMI
,	all that apply
	Employ admissions preferences aimed at families who are working
	Adopt rent policies to support and encourage work
\boxtimes	Other: (list below)
	Develop a new outreach or marketing program aimed at working families
	Create a pilot program for decentralized marketing and management
	Use skipping to ensure a growth in the number of families in this income range,
	living in public housing but by monitoring monthly, avoiding admitting less than 40% of families with median incomes less than 30%.
	Use skipping to ensure a growth in the number of families in this income range,
utilizin	g Section 8/Vouchers but by monitoring monthly, avoiding admitting less than 75% of
familie	s with median incomes less than 30%.
	Specific Family Types: The Elderly Types: The Elderly Types: The Elderly
Strateg	gy 1: Target available assistance to the elderly:
Strates Select	y 1: Target available assistance to the elderly: all that apply
Strates Select	gy 1: Target available assistance to the elderly: all that apply Seek designation of public housing for the elderly
Strates Select	y 1: Target available assistance to the elderly: all that apply Seek designation of public housing for the elderly Apply for special-purpose vouchers targeted to the elderly, should they become available
Strates Select	gy 1: Target available assistance to the elderly: all that apply Seek designation of public housing for the elderly Apply for special-purpose vouchers targeted to the elderly, should they become available Other: (list below)
Strateg	y 1: Target available assistance to the elderly: all that apply Seek designation of public housing for the elderly Apply for special-purpose vouchers targeted to the elderly, should they become available
Strates Select	1: Target available assistance to the elderly: all that apply Seek designation of public housing for the elderly Apply for special-purpose vouchers targeted to the elderly, should they become available Other: (list below) Develop assisted living for the elderly
Strates Select:	gy 1: Target available assistance to the elderly: all that apply Seek designation of public housing for the elderly Apply for special-purpose vouchers targeted to the elderly, should they become available Other: (list below) Develop assisted living for the elderly Specific Family Types: Families with Disabilities
Strates Select: Select: Need: Strates	sy 1: Target available assistance to the elderly: all that apply Seek designation of public housing for the elderly Apply for special-purpose vouchers targeted to the elderly, should they become available Other: (list below) Develop assisted living for the elderly Specific Family Types: Families with Disabilities by 1: Target available assistance to Families with Disabilities:
Strates Select: Need: Strates Select:	Specific Family Types: Families with Disabilities Target available assistance to the elderly: Specific Family Types: Families with Disabilities Target available assistance to Families with Disabilities: all that apply
Strates Select: Select: Need: Strates	Seek designation of public housing for the elderly Apply for special-purpose vouchers targeted to the elderly, should they become available Other: (list below) Develop assisted living for the elderly Specific Family Types: Families with Disabilities By 1: Target available assistance to Families with Disabilities: all that apply Seek designation of public housing for families with disabilities
Strates Select: Need: Strates Select:	Seek designation of public housing for the elderly Apply for special-purpose vouchers targeted to the elderly, should they become available Other: (list below) Develop assisted living for the elderly Specific Family Types: Families with Disabilities By 1: Target available assistance to Families with Disabilities: all that apply Seek designation of public housing for families with disabilities Carry out the modifications needed in public housing based on the section 504 Needs
Strates Select: Shares Strates Select: Strates	sek designation of public housing for the elderly Apply for special-purpose vouchers targeted to the elderly, should they become available Other: (list below) Develop assisted living for the elderly Specific Family Types: Families with Disabilities sy 1: Target available assistance to Families with Disabilities: all that apply Seek designation of public housing for families with disabilities Carry out the modifications needed in public housing based on the section 504 Needs Assessment for Public Housing
Strates Select: Need: Strates Select:	Seek designation of public housing for the elderly Apply for special-purpose vouchers targeted to the elderly, should they become available Other: (list below) Develop assisted living for the elderly Specific Family Types: Families with Disabilities By 1: Target available assistance to Families with Disabilities: all that apply Seek designation of public housing for families with disabilities Carry out the modifications needed in public housing based on the section 504 Needs
Strates Select: Need: Strates Select:	sek designation of public housing for the elderly. Apply for special-purpose vouchers targeted to the elderly, should they become available Other: (list below) Develop assisted living for the elderly Specific Family Types: Families with Disabilities y 1: Target available assistance to Families with Disabilities: all that apply Seek designation of public housing for families with disabilities Carry out the modifications needed in public housing based on the section 504 Needs Assessment for Public Housing Apply for special-purpose vouchers targeted to families with disabilities, should they become available
Strates Select: Need: Strates Select:	sek designation of public housing for the elderly Apply for special-purpose vouchers targeted to the elderly, should they become available Other: (list below) Develop assisted living for the elderly Specific Family Types: Families with Disabilities by 1: Target available assistance to Families with Disabilities: all that apply Seek designation of public housing for families with disabilities Carry out the modifications needed in public housing based on the section 504 Needs Assessment for Public Housing Apply for special-purpose vouchers targeted to families with disabilities, should they
Strates Select: Shares Strates Select: Strates	sek designation of public housing for the elderly Apply for special-purpose vouchers targeted to the elderly, should they become available Other: (list below) Develop assisted living for the elderly Specific Family Types: Families with Disabilities sy 1: Target available assistance to Families with Disabilities: all that apply Seek designation of public housing for families with disabilities Carry out the modifications needed in public housing based on the section 504 Needs Assessment for Public Housing Apply for special-purpose vouchers targeted to families with disabilities, should they become available Affirmatively market to local non-profit agencies that assist families with disabilities
Strates Select: Need: Strates Select:	Seek designation of public housing for the elderly. Apply for special-purpose vouchers targeted to the elderly, should they become available Other: (list below) Develop assisted living for the elderly Specific Family Types: Families with Disabilities By 1: Target available assistance to Families with Disabilities: all that apply Seek designation of public housing for families with disabilities Carry out the modifications needed in public housing based on the section 504 Needs Assessment for Public Housing Apply for special-purpose vouchers targeted to families with disabilities, should they become available Affirmatively market to local non-profit agencies that assist families with disabilities Other: (list below)
Strates Select: Need: Strates Select:	sy 1: Target available assistance to the elderly: all that apply Seek designation of public housing for the elderly Apply for special-purpose vouchers targeted to the elderly, should they become available Other: (list below) Develop assisted living for the elderly Specific Family Types: Families with Disabilities sy 1: Target available assistance to Families with Disabilities: all that apply Seek designation of public housing for families with disabilities Carry out the modifications needed in public housing based on the section 504 Needs Assessment for Public Housing Apply for special-purpose vouchers targeted to families with disabilities, should they become available Affirmatively market to local non-profit agencies that assist families with disabilities Other: (list below) Create opportunities for special purpose project based Section 8 development for

PHA Annual Plan Year 2 Page 11 HUD 50075
OMB Approval No: 2577-0226

Need:	Specific Family Types: Races or ethnicities with disproportionate housing needs
Strate	gy 1: Increase awareness of PHA resources among families of races and ethnicities
	with disproportionate needs:
Select	if applicable
	Affirmatively market to races/ethnicities shown to have disproportionate housing needs Other: (list below)
Strate	gy 2: Conduct activities to affirmatively further fair housing
	all that apply
	Counsel section 8 tenants as to location of units outside of areas of poverty or minority concentration and assist them to locate those units
	Market the section 8 program to owners outside of areas of poverty /minority concentrations
	Other: (list below)
	Housing Needs & Strategies: (list needs and strategies below)
	easons for Selecting Strategies
	factors listed below, select all that influenced the PHA's selection of the strategies it will
pursue	
H	Funding constraints
\square	Staffing constraints
	Limited availability of sites for assisted housing
\boxtimes	Extent to which particular housing needs are met by other organizations in the community Evidence of housing needs as demonstrated in the Consolidated Plan and other information available to the PHA
\square	
\bowtie	Influence of the housing market on PHA programs
	Community priorities regarding housing assistance
	Results of consultation with local or state government
	Results of consultation with residents and the Resident Advisory Board
	Results of consultation with advocacy groups
\boxtimes	Other: (list below)
	Specialized housing studies
	atement of Financial Resources
-	FR Part 903.7 9 (b)]
	e financial resources that are anticipated to be available to the PHA for the support of
	l public housing and tenant-based Section 8 assistance programs administered by the PHA
during	the Plan year. Note: the table assumes that Federal public housing or tenant based
Section	n 8 assistance grant funds are expended on eligible purposes; therefore, uses of these funds
need n	ot be stated. For other funds, indicate the use for those funds as one of the following
catego	ries: public housing operations, public housing capital improvements, public housing security, public housing supportive services, Section 8 tenant-based assistance, Section 8
suppor	tive services or other.

Planned Sources and Uses PHA Annual Plan Year 2

HUD 50075 OMB Approval No: 2577-0226 Expires: 03/31/2002

Financial Resources:

Sources	Planned \$	Planned Uses
1. Federal Grants (FY 2000		
grants)		
a) Public Housing Operating Fund	4,153,900	
A. Public Housing Capital Fund	3,735,972	
B. HOPE VI Revitalization	0	
C. HOPE VI Demolition	0	
D. Annual Contributions for Section 8 Tenant-Based Assistance	10,865,654	
E. Public Housing Drug Elimination Program (including any Technical Assistance funds)	402,688	
a) Resident Opportunity and Self- Sufficiency Grants	100,000	
b) Community Development Block Grant	27,000	Youth Sports Assessment of State Public Housing 200-1 Site Improvements adjacent to North Common Public Housing
c) HOME	0	
Other Federal Grants (list below)	0	
New Approach Grant	108,012	
2. Prior Year Federal Grants (unobligated funds only) (list below)		
Comprehensive Grant Program	3,326,834	See attached 5 and 1 year plans
Drug Elimination Grant	275,635	See attached DEG Plan
3. Public Housing Dwelling Rental Income		
Federal Low Rent Public Housing	4,514,000	Operations
4. Other income (list below)		
Investment Income(Federal)	110,000	Operations
	,	Operations
Other Income	124,000	Operations
4. Non-federal sources (list below)		
State Low Rent Public Housing	2,157,000	Operations
Unrestricted Investment Income (State)	64,000	Operations

	inancial Resources: nned Sources and Uses	
Sources	Planned \$	Planned Uses
Total resources	29,848,110	

3. PHA Policies Governing Eligibility, Selection, and Admissions [24 CFR Part 903.7 9 ©]

A. Public Housing

Exemptions: PHAs that do not administer public housing are not required to complete subcomponent 3A.

(1) Eligibility
When does the PHA verify eligibility for admission to public housing? (select all that apply) When families are within a certain number of being offered a unit: (state number) When families are within a certain time of being offered a unit: No verification, other than mail notification of placement on the waiting list, is made at initial application for waiting lists which are open. Within six months of an applicant likely to receive an offer of a unit, an applicant will be notified in writing to schedule an appointment to commence the final application process including verification. Other: (describe)
b. Which non-income (screening) factors does the PHA use to establish eligibility for admission to public housing (select all that apply)? Criminal or Drug-related activity Rental history Housekeeping Other (describe) Verification of preference claims or status
Yes No: Does the PHA request criminal records from local law enforcement agencies for screening purposes? Does the PHA request criminal records from State law enforcement agencies for screening purposes? Does the PHA access FBI criminal records from the FBI for screening purposes? Durposes? (either directly or through an NCIC-authorized source) The agency is in the process of securing authorization to check federal records.

(2)Waiting List Organization

a. Which methods does the PHA plan to use to organize its	public housing waiting list (select all
that apply) The LHA will continue to use a community-wide list	st
Sub-jurisdictional lists	
The LHA intends to study the use of site-based wait	ting lists
Other (describe)	
b. Where may interested persons apply for admission to pu	iblic housing?
PHA main administrative office	an gamant
The LHA intends to study the use of site-based man Other (list below)	iagement
c. If the PHA plans to operate one or more site-based waiti	ing lists in the coming year, answer
each of the following questions; if not, skip to subsection	` '
1. How many site-based waiting lists will the PHA opera	ate in the coming year?
Perhaps there will be one pilot or demonstration site	
2. Xes No: Are any or all of the PHA's site-base	ed waiting lists new for the upcoming
year (that is, they are not part of a provide	eviously-HUD-approved site based
waiting list plan)? If yes, how many lists?	To be designed
	_
3. Yes No: May families be on more than one li	
If yes, how many lists?	To be designed
4. Where can interested persons obtain more information	n about and sign up to be on the site-
based waiting lists (select all that apply)?	
PHA main administrative office All PHA development management offices	
Management offices at developments with s	ite-based waiting lists
At the development to which they would lik	e to apply
	To be designed
(3) Assignment	
(e) : 2001 <u>G</u>	
a. How many vacant unit choices are applicants ordinarily g	given before they fall to the bottom of
or are removed from the waiting list? (select one) One	
Two	
☐ Three or More ☐ Other:	
1751 171111.1	

Page 15 HUD 50075

For family applicants there is one offer only (verified medical exceptions are made). For elderly applicants there can be three offers made. In all cases anyone claiming a status priority preferences and refusing the first offer, shall be blaced into the non-preference (time and date) location on the waiting list.
o. X Yes No: Is this policy consistent across all waiting list types?
e. If answer to b is no, list variations for any other than the primary public housing waiting list/s for the PHA:
(4) Admissions Preferences
a. Income targeting:
Yes No: Does the PHA plan to exceed the federal targeting requirements by targeting more than 40% of all new admissions to public housing to families at or below 30% of median area income?
The LHA already houses more than 87.85% of households with total household income of less than 30% of median. 89% of the applicants on the LRPH waiting list are below 30% of median. The intent of the agency is to increase the incomes of its residents now living in the developments through self-sufficiency programs, through a change in the preferences to encourage and support household applications which exceed 30% of median and through skipping in wait list selection enable up to 60% of new placements in public housing to have necomes greater than 30% of median.
b. Transfer policies:
in what circumstances will transfers take precedence over new admissions? (list below)
Emergencies Overhoused Underhoused Medical justification Administrative reasons determined by the PHA (e.g., to permit modernization work) Resident choice: (state circumstances below) Other: (list below)
There are three classes of transfers – Administrative or emergency situations; over/under housed:

There are three classes of transfers – Administrative or emergency situations; over/under housed; and good cause. Good cause or tenant choice must be evaluated and approved. Emergency transfers have only one offer. All others can have two offers. Medical reasons are an exception to the limitation on offers. In addition, residents of Julian Steele Apartments and of other developments being modernized, will be given preference.

c. Preferences

	Yes No: Has the PHA established preferences for admission to public housing (other date and time of application)? (If "no" is selected, skip to subsection (5) Occupancy)
	Which of the following admission preferences does the PHA plan to employ in the coming year? (select all that apply from either former Federal preferences or other preferences)
Fori	Involuntary Displacement (Disaster, Government Action, Action of Housing Owner, Inaccessibility, Property Disposition) Victims of domestic violence Substandard housing Homelessness High rent burden (rent is > 50 percent of income)
	Working families and those unable to work because of age or disability Veterans and veterans' families Residents who live and/or work in the jurisdiction Those enrolled currently in educational, training, or upward mobility programs Households that contribute to meeting income goals (broad range of incomes) Households that contribute to meeting income requirements (targeting) Those previously enrolled in educational, training, or upward mobility programs Victims of reprisals or hate crimes Other preference(s) (list below) Involuntarily displaced from a dwelling unit in the municipality of Lowell Residents of Julian Steele Apartments Residents required to move because of modernization.
on. hiera use '	If the PHA will employ admissions preferences, please prioritize by placing a "1" in the e that represents your first priority, a "2" in the box representing your second priority, and so If you give equal weight to one or more of these choices (either through an absolute archy or through a point system), place the same number next to each. That means you can '1" more than once, "2" more than once, etc. All Date and Time within the following ranked priorities —
	Other preferences (select all that apply) Working families and those unable to work because of age or disability Veterans and veterans' families Residents who live and/or work in the jurisdiction Those enrolled currently in educational, training, or upward mobility programs Households that contribute to meeting income goals (broad range of incomes) Households that contribute to meeting income requirements (targeting) Those previously enrolled in educational, training, or upward mobility programs

 Victims of reprisals or hate crimes Other Ranked preference(s) (list below))
#4. A victim of domestic violence as verified by a Court or law enforcement agency. #5. A veteran as verified by the Department of Veteran Affairs	
Note: Each of the preferences carries different weights which are added together for actual preference weighting. The maximum points which can be received is 600.	
 4. Relationship of preferences to income targeting requirements: The PHA will apply preferences within income tiers utilizing skipping patterns Not applicable 	
(5) Occupancy	
a. What reference materials can applicants and residents use to obtain information about the rules of occupancy of public housing (select all that apply) The PHA-resident lease The PHA's Administrative Plan	
 The LHA intends to develop briefing seminars and other visual and written materials for applicants Other source (list) 	
b. How often must residents notify the PHA of changes in family composition? (select all that apply) At an annual reexamination and lease renewal Any time family composition changes At family request for revision Other (list)	t
(6) Deconcentration and Income Mixing a. Yes No: Did the PHA's analysis of its family (general occupancy) developments to determine concentrations of poverty indicate the need for measures to promote deconcentration of poverty or income mixing?	
b. Yes No: Did the PHA adopt any changes to its admissions policies based on the results of the required analysis of the need to promote deconcentration of poverty or to assure income mixing?	

c. If the answer to b was yes, what changes were adopted? (select an that apply)
Adoption of site-based waiting lists This is proposed a pilot demonstration at this time, in order to work out procedures and measure results. Employing waiting list "skipping" to achieve deconcentration of poverty or income mixing goals at targeted developments
The agency is going to explore this option this year and determine if it could be applied successfully.
 Employing new admission preferences at targeted developments If selected, list targeted developments below: Other (list policies and developments targeted below)
d. Yes No: Did the PHA adopt any changes to other policies based on the results of the required analysis of the need for deconcentration of poverty and income mixing?
 e. If the answer to d was yes, how would you describe these changes? (select all that apply) Additional targeted marketing Actions to improve the marketability of certain developments Adoption or adjustment of ceiling rents for certain developments Adoption of rent incentives to encourage deconcentration of poverty and income-mixing at targeted developments Other (list below)
f. Based on the results of the required analysis, in which developments will the PHA make special efforts to attract or retain higher-income families? (select all that apply)
Not applicable: results of analysis did not indicate a need for such efforts List (any applicable) developments below:
g. Based on the results of the required analysis, in which developments will the PHA make special efforts to assure access for lower-income families? (select all that apply)
Not applicable: results of analysis did not indicate a need for such efforts List (any applicable) developments below:
Temple Street (MA 1-7)
B. Section 8
Exemptions: PHAs that do not administer section 8 are not required to complete sub-component

PHA Annual Plan Year 2

3B.

Page 19 HUD 50075 OMB Approval No: 2577-0226 Unless otherwise specified, all questions in this section apply only to the tenant-based section 8 assistance program (vouchers, and until completely merged into the voucher program, certificates).

(1) Eligibility

 a. What is the extent of screening conducted by the PHA? (select all that apply) Criminal or drug-related activity only to the extent required by law or regulation Criminal and drug-related activity, more extensively than required by law or regulation More general screening than criminal and drug-related activity (list factors below) Other (list below) Rental history Verification of preference claims or status
 b.
The agency is in the process of securing authorization to check federal records.
e. Indicate what kinds of information you share with prospective landlords? (select all that apply) Criminal or drug-related activity Other (describe below) Tenant's Current Address Name and Address of the Current Landlord Name and Address of the Tenant's prior Landlord
(2) Waiting List Organization a. With which of the following program waiting lists is the section 8 tenant-based assistance waiting list merged? (select all that apply) None Federal public housing Federal moderate rehabilitation Federal project-based certificate program Other federal or local program (list below)
 b. Where may interested persons apply for admission to section 8 tenant-based assistance? (select all that apply) PHA main administrative office Other (list below)

 Victims of reprisals or hate crimes Other preference(s) (list below) ☑ Involuntarily displaced from a dwelling unit in the municipality of Lowell ☑ Residents of Julian Steele Apartments ☑ Residents required to move because of modernization.
3. If the PHA will employ admissions preferences, please prioritize by placing a "1" in the space that represents your first priority, a "2" in the box representing your second priority, and so on. If you give equal weight to one or more of these choices (either through an absolute hierarchy or through a point system), place the same number next to each. That means you can use "1" more than once, "2" more than once, etc.
All Date and Time plus the following ranked priorities
Other preferences (select all that apply) Working families and those unable to work because of age or disability Veterans and veterans' families Residents who live and/or work in your jurisdiction Those enrolled currently in educational, training, or upward mobility programs Households that contribute to meeting income goals (broad range of incomes) Households that contribute to meeting income requirements (targeting) Those previously enrolled in educational, training, or upward mobility programs Victims of reprisals or hate crimes Other preference(s) (list below) #1. Involuntarily displaced from a dwelling unit in the municipality of Lowell #2. Working head of household or working spouse (who has averaged 20 hours of work a week for at least six months), or person 62 years old or older or a person unable to work because of the extent of their disability #3. A legal resident of Lowell or a person working in Lowell an average of 20 hours a week or more or a person with a job offer to work in Lowell with a minimum of 20 hours a week of work #4. A victim of domestic violence as verified by a Court or law enforcement agency. #5. A veteran as verified by the Department of Veteran Affairs
Note: Each of the preferences carries different weights which are added together for actual preference weighting. The total number of points which can be earned is 600.
 4. Among applicants on the waiting list with equal preference status, how are applicants selected? (select one) ☑ Date and time of application ☑ Drawing (lottery) or other random choice technique when the wait list is opened fro two weeks or less

5. If the PHA plans to employ preferences for "residents who live and/or work in the jurisdiction" (select one)
This preference has previously been reviewed and approved by HUD
The PHA requests approval for this preference through this PHA Plan
6. Relationship of preferences to income targeting requirements: (select one) The PHA applies preferences within income tiers Not applicable:
(5) Special Purpose Section 8 Assistance Programs
a. In which documents or other reference materials are the policies governing eligibility, selection, and admissions to any special-purpose section 8 program administered by the PHA contained? (select all that apply)
The Section 8 Administrative Plan Briefing sessions and written materials Other (list below)
b. How does the PHA announce the availability of any special-purpose section 8 programs to the public?
Through published notices Other (list below)
(6) Project Based Section 8 Assistance Programs

The LHA intends to set aside up to 20% of its Section 8 vouchers for project based developments serving special needs and other families with urgent needs. During Agency Plan Year 2, the Lowell Housing Authority (LHA) intends to initiate a Section 8 Project-Based Assistance (PBA) Program with the goal of eventually allocating up to the full 20% of the baseline units in the LHA's voucher program. The LHA intends to operate this PBA Program in accordance with Section 232 of the FY 2001 VA-HUD Appropriations Act; HUD's Guidance Materials; and any waivers or exceptions thereto that may be required. At this time, the LHA has only identified 45 units of this authority that will be utilized in conjunction with the redevelopment of the Julian D. Steele development as authorized under Massachusetts General Laws Chapter 193 of the Acts of 2000. All 45 of these rental units will be reserved for households with incomes in the 0-50% of Area Median Income (AMI) range. Although no specific properties have been identified, the LHA also intends to commit another 100 units of PBA authority to be used in tandem with the City of Lowell's Division of Planning and Development (DPD) housing programs in order to promote additional rental housing affordable to households in the 0-50% of Area Median Income (AMI) range. It is anticipated that an RFP or similar competitive solicitation will be issued for these units in the future, as required.

4. PHA Rent Determination Policies

[24 CFR Part 903.7 9 (d)]

A. Public Housing

Exemptions: PHAs that do not administer public housing are not required to complete subcomponent 4A.

(1) Income Based Rent Policies

Describe the PHA's income based rent setting policy/ies for public housing using, including discretionary (that is, not required by statute or regulation) income disregards and exclusions, in the appropriate spaces below.

a. Us	The PHA will not employ any discretionary rent-setting policies for income based rent in public housing. Income-based rents are set at the higher of 30% of adjusted monthly income, 10% of unadjusted monthly income, the welfare rent, or minimum rent (less HUD mandatory deductions and exclusions). (If selected, skip to sub-component (2))
or- contin	The PHA employs discretionary policies for determining income based rent (If selected, nue to question b.)
b. M	inimum Rent 1. What amount best reflects the PHA's minimum rent? (select one) \$0 \$1-\$25 \$26-\$50
Curre	ntly it is set at \$50 2. Yes No: Has the PHA adopted any discretionary minimum rent hardship exemption policies?
	3. If yes to question 2, list these policies below:
c. R	ents set at less than 30% than adjusted income Yes No: Does the PHA plan to charge rents at a fixed amount or percentage less than 30% of adjusted income?
W	4. If yes to above, list the amounts or percentages charged and the circumstances under hich these will be used below:
	hich of the discretionary (optional) deductions and/or exclusions policies does the PHA
plan t	o employ (select all that apply) For the earned income of a previously unemployed household member
	For increases in earned income Fixed amount (other than general rent-setting policy) , state amount/s and circumstances below: Fixed percentage (other than general rent-setting policy)

If yes,	state percentage/s and circumstances below: For household heads For other family members For transportation expenses For the non-reimbursed medical expenses of non-disabled or non-elderly families Other (describe below)
	ing rents you have ceiling rents? (rents set at a level lower than 30% of adjusted income) (select
	Yes for all developments Yes but only for some developments No
2. For	which kinds of developments are ceiling rents in place? (select all that apply)
	For all developments For all general occupancy developments (not elderly or disabled or elderly only) For specified general occupancy developments For certain parts of developments; e.g., the high-rise portion For certain size units; e.g., larger bedroom sizes Other (list below)
3. Sel app	ect the space or spaces that best describe how you arrive at ceiling rents (select all that bly)
	Market comparability study Fair market rents (FMR) 95 th percentile rents 75 percent of operating costs 100 percent of operating costs for general occupancy (family) developments Operating costs plus debt service The "rental value" of the unit Other (list below)
f. or fami all that	Rent re-determinations: 1. Between income reexaminations, how often must tenants report changes in income ily composition to the PHA such that the changes result in an adjustment to rent? (select apply) Never At family option Any time the family experiences an income increase

Any time a family experiences an income increase above a threshold amount or percentage: (if selected, specify threshold) Other (list below)
If at a subsequent period in time it is discovered that there was as unreported increase in income, there will be a retroactive calculation of the rent.
g. Yes No: Does the PHA plan to implement individual savings accounts for residents (ISAs) as an alternative to the required 12 month disallowance of earned income and phasing in of rent increases in the next year?
initially the focus will be on exploring the idea and then if feasible and desired, it will be implemented.
 In setting the market-based flat rents, what sources of information did the PHA use to establish comparability? (select all that apply.) The section 8 rent reasonableness study of comparable housing Survey of rents listed in local newspaper Survey of similar unassisted units in the neighborhood Other (list/describe below)
B. Section 8 I enant-Based Assistance
B. Section 8 Tenant-Based Assistance Exemptions: PHAs that do not administer Section 8 tenant-based assistance are not required to complete sub-component 4B. Unless otherwise specified, all questions in this section apply only to the tenant-based section 8 assistance program (vouchers, and until completely merged into the voucher program, certificates).
Exemptions: PHAs that do not administer Section 8 tenant-based assistance are not required to complete sub-component 4B. Unless otherwise specified, all questions in this section apply only to the tenant-based section 8 assistance program (vouchers, and until completely merged into the voucher program, certificates).
Exemptions: PHAs that do not administer Section 8 tenant-based assistance are not required to complete sub-component 4B. Unless otherwise specified, all questions in this section apply only to the tenant-based section 8 assistance program (vouchers, and until completely merged into the voucher program, certificates). (1) Payment Standards
Exemptions: PHAs that do not administer Section 8 tenant-based assistance are not required to complete sub-component 4B. Unless otherwise specified, all questions in this section apply only to the tenant-based section 8 assistance program (vouchers, and until completely merged into the voucher program, certificates). (1) Payment Standards Describe the voucher payment standards and policies. Funds are reserved in the ACC using the payment standard in effect when the LHA's application for a funding increment is approved. There is one payment standard for each fair market rent area within its jurisdiction, based on bedroom size. It is not less than 80% of the published FMRs (when payment standard is adopted) and not more than 110% of the FMR and the community wide accepted rent. The standards in effect in October 2000 are \$561 (0BR) \$725 (1BR), \$876 (2BR), \$1097 (3BR), \$1227 (4BR), \$1410 (5+ BR). They can be adjusted by Affordability Adjustments which are developed annually.
Exemptions: PHAs that do not administer Section 8 tenant-based assistance are not required to complete sub-component 4B. Unless otherwise specified, all questions in this section apply only to the tenant-based section 8 assistance program (vouchers, and until completely merged into the voucher program, certificates). (1) Payment Standards Describe the voucher payment standards and policies. Funds are reserved in the ACC using the payment standard in effect when the LHA's application for a funding increment is approved. There is one payment standard for each fair market rent area within its jurisdiction, based on bedroom size. It is not less than 80% of the published FMRs (when payment standard is adopted) and not more than 110% of the FMR and the community wide accepted rent. The standards in effect in October 2000 are \$561 (0BR) \$725 (1BR), \$876 (2BR), \$1097 (3BR), \$1227 (4BR), \$1410 (5+ BR). They can be adjusted by Affordability Adjustments which are developed annually. a. What is the PHA's payment standard? (select the category that best describes your standard)
Exemptions: PHAs that do not administer Section 8 tenant-based assistance are not required to complete sub-component 4B. Unless otherwise specified, all questions in this section apply only to the tenant-based section 8 assistance program (vouchers, and until completely merged into the voucher program, certificates). (1) Payment Standards Describe the voucher payment standards and policies. Funds are reserved in the ACC using the payment standard in effect when the LHA's application for a funding increment is approved. There is one payment standard for each fair market rent area within its jurisdiction, based on bedroom size. It is not less than 80% of the published FMRs (when payment standard is adopted) and not more than 110% of the FMR and the community wide accepted rent. The standards in effect in October 2000 are \$561 (0BR) \$725 (1BR), \$876 (2BR), \$1097 (3BR), \$1227 (4BR), \$1410 (5+ BR). They can be adjusted by Affordability Adjustments which are developed annually.
Exemptions: PHAs that do not administer Section 8 tenant-based assistance are not required to complete sub-component 4B. Unless otherwise specified, all questions in this section apply only to the tenant-based section 8 assistance program (vouchers, and until completely merged into the voucher program, certificates). (1) Payment Standards Describe the voucher payment standards and policies. Funds are reserved in the ACC using the payment standard in effect when the LHA's application for a funding increment is approved. There is one payment standard for each fair market rent area within its jurisdiction, based on bedroom size. It is not less than 80% of the published FMRs (when payment standard is adopted) and not more than 110% of the FMR and the community wide accepted rent. The standards in effect in October 2000 are \$561 (0BR) \$725 (1BR), \$876 (2BR), \$1097 (3BR), \$1227 (4BR), \$1410 (5+ BR). They can be adjusted by Affordability Adjustments which are developed annually. a. What is the PHA's payment standard? (select the category that best describes your standard) At or above 90% but below100% of FMR

PHA Annual Plan Year 2

b. If the payment standard is lower than FMR, why has the PHA selected this standard? (select all that apply)
FMRs are adequate to ensure success among assisted families in the PHA's segment of
the FMR area The PHA has chosen to serve additional families by lowering the payment standard Reflects market or submarket Other (list below)
c. If the payment standard is higher than FMR, why has the PHA chosen this level? (select all that apply)
FMRs are not adequate to ensure success among assisted families in the PHA's segment of the FMR area
Reflects market or submarket To increase housing options for families Other (list below)
 d. How often are payment standards reevaluated for adequacy? (select one) Annually Other (list below)
e. What factors will the PHA consider in its assessment of the adequacy of its payment standard?
(select all that apply) Success rates of assisted families
Rent burdens of assisted families Other (list below)
(2) Minimum Rent
a. What amount best reflects the PHA's minimum rent? (select one)
□ \$0 □ \$1-\$25
It is set at \$50 currently
b. Yes No: Has the PHA adopted any discretionary minimum rent hardship exemption policies? (if yes, list below)
5. Operations and Management [24 CFR Part 903.7 9 (e)]
Exemptions from Component 5: High performing and small PHAs are not required to complete this section. Section 8 only PHAs must complete parts A, B, and C(2)
Note: Even as a high performer, the LHA is choosing to provide information in this section.

A. PHA Management Structure

Describe the PHA's management structure and organization. (select one)

\boxtimes	An organization chart showing the PHA's management structure and organization is
	attached.

A brief description of the management structure and organization of the PHA follows:

As is common in Massachusetts, the Lowell Housing Authority manages both Federal and State funded and regulated housing developments. As much as permitted by regulation, the agency has combined regulations and operating procedures. The major areas in which procedures differ concern modernization programs (there is no formula funding of modernization for state aided developments) and changes issuing from the Quality Housing and Work Responsibility Act of 1998, such as preferences in admission.

The agency has a five member Board of Commissioners, with one appointed by the Governor and the other four appointed by the City Manager of Lowell with City Council concurrence. There is an Executive Department including senior staff of a Chief Executive Officer/Executive Director and Chief Operating Officer/Assistant Executive Director. There are two other departments including the Facilities Management Department and the Finance Department. Each of these are headed by Deputy Directors.

B. HUD Programs Under PHA Management

List Federal programs administered by the PHA, number of families served at the beginning of the upcoming fiscal year, and expected turnover in each. (Use "NA" to indicate that the PHA does not operate any of the programs listed below.)

Program Name	Units or Families Served at Year	Expected Turnover
	Beginning	
Federal Public Housing	1,639	12.38%
State Public Housing	539	11.31%
Section 8 Vouchers	1,074	3.03%
Section 8 Certificates	Combined with	N/A
	Vouchers	
Section 8 Mod Rehab	0	N/A
Special Purpose Section	0	N/A
8 Certificates/Vouchers		
(list individually)		
Public Housing Drug	1,639	N/A
Elimination Program		
(PHDEP)		
Other Federal Programs		
New Approach Anti-	1,561	N/A
Drug Program		
ROSS Supportive	1,422	N/A

PHA Annual Plan Year 2

Page 28

HUD 50075 OMB Approval No: 2577-0226

Expires: 03/31/2002

Services Program		
CDBG Youth	815	N/A
Programs		

C. Management and Maintenance Policies

List the PHA's public housing management and maintenance policy documents, manuals and handbooks that contain the Agency's rules, standards, and policies that govern maintenance and management of public housing, including a description of any measures necessary for the prevention or eradication of pest infestation (which includes cockroach infestation) and the policies governing Section 8 management.

- Public Housing Maintenance and Management: (list below)
- Low Rent Public Housing Administrative Plan
- Equal Opportunity Housing Plan
- Collective Bargaining Agreement
- Pet Policies
- Grievance Procedure
- Criminal Offender Record Information Policy
- Annual Reexamination Review for Federal Projects
- Model Safety Policy
- Rent Collection Policy
- Investment Policy
- Waterbed Policy
- Air Conditioning Policy
- Fence Policy
- Eviction Procedure
- Fire Damaged Apartment Policy
- Employee Privacy Policy
- Disposition Policy
- Capitalization Policy
- Procurement Policy
- Personnel Policy
- By-Laws of the Authority
- Inventory Control Policy
- Rental and Occupancy Policy
 - Section 8 Management: (list below)
- Section 8 Administrative Plan
- Family Self-Sufficiency Action Plan

6. PHA Grievance Procedures

[24 CFR Part 903.7 9 (f)]

Exemptions from component 6: High performing PHAs are not required to complete component 6. Section 8-Only PHAs are exempt from sub-component 6A.
A. Public Housing 1. ☐ Yes ☑ No: Has the PHA established any written grievance procedures in addition to federal requirements found at 24 CFR Part 966, Subpart B, for residents of public housing?
If yes, list additions to federal requirements below: 2. Which PHA office should residents or applicants to public housing contact to initiate the PHA grievance process? (select all that apply) PHA main administrative office PHA development management offices Other (list below)
B. Section 8 Tenant-Based Assistance 1. ☐ Yes ☐ No: Has the PHA established informal review procedures for applicants to the Section 8 tenant-based assistance program and informal hearing procedures for families assisted by the Section 8 tenant-based assistance program in addition to federal requirements found at 24 CFR 982? If yes, list additions to federal requirements below: 2. Which PHA office should applicants or assisted families contact to initiate the informal review and informal hearing processes? (select all that apply) ☐ PHA main administrative office ☐ Other (list below)
7. Capital Improvement Needs [24 CFR Part 903.7 9 (g)]
Exemptions from Component 7: Section 8 only PHAs are not required to complete this component and may skip to Component 8.
A. Capital Fund Activities
Exemptions from sub-component 7A: PHAs that will not participate in the Capital Fund Program may skip to component 7B. All other PHAs must complete 7A as instructed.
(1) Capital Fund Program Annual Statement
Using parts I, II, and III of the Annual Statement for the Capital Fund Program (CFP), identify capital activities the PHA is proposing for the upcoming year to ensure long-term physical and social viability of its public housing developments. This statement can be completed by using the CFP Annual Statement tables provided in the table library at the end of the PHA Plan template OR , at the PHA's option, by completing and attaching a properly updated HUD-52837.
Select one: The Capital Fund Program Annual Statement is provided as an attachment to the PHA Plan at Attachment (state name) B -or-
The Capital Fund Program Annual Statement is provided below: (if selected, copy the CFP Annual Statement from the Table Library and insert here)

(2) Optional 5-Year Action Plan
Agencies are encouraged to include a 5-Year Action Plan covering capital work items. This statement can be completed by using the 5 Year Action Plan table provided in the table library at the end of the PHA Plan template OB y completing and attaching a properly updated HUD - 52834.
 a. Yes No: Is the PHA providing an optional 5-Year Action Plan for the Capital Fund? (ino, skip to sub-component 7B) b. If yes to question a, select one: The Capital Fund Program 5-Year Action Plan is provided as an attachment to the PHA
Plan at Attachment C -or- The Capital Fund Program 5-Year Action Plan is provided below: (if selected, copy the CFP optional 5 Year Action Plan from the Table Library and insert here)
B. HOPE VI and Public Housing Development and Replacement Activities (Non-Capital Fund)
Applicability of sub-component 7B: All PHAs administering public housing. Identify any approved HOPE VI and/or public housing development or replacement activities not described in the Capital Fund Program Annual Statement.
Yes No: a) Has the PHA received a HOPE VI revitalization grant? (if no, skip to question c; if yes, provide responses to question b for each grant, copying and completing as many times as necessary) b) Status of HOPE VI revitalization grant (complete one set of questions for each grant)
Development name: Development (project) number:
3. Status of grant: (select the statement that best describes the current status) Revitalization Plan under development Revitalization Plan submitted, pending approval Revitalization Plan approved Activities pursuant to an approved Revitalization Plan underway
Yes No: c) Does the PHA plan to apply for a HOPE VI Revitalization grant in the Plan year? If yes, list development name/s below:
Yes No: d) Will the PHA be engaging in any mixed-finance development activities for public housing in the Plan year? If yes, list developments or activities below:

Note: The LHA has developed a mixed financing plan for a State-aided public housing development which anticipates use of some Federal resources including relocation resources. Yes No: e) Will the PHA be conducting any other public housing development or replacement activities not discussed in the Capital Fund Program Annual Statement? If yes, list developments or activities below:		
8. Demolition an [24 CFR Part 903.7 9		
-	nt 8: Section 8 only PHAs are not required to complete this section.	
1. Yes No:	Does the PHA plan to conduct any demolition or disposition activities (pursuant to section 18 of the U.S. Housing Act of 1937 (42 U.S.C. 1437p)) in the plan Fiscal Year? (If "No", skip to component 9; if "yes", complete one activity description for each development.)	
2. Activity Description	on	
Yes No:	Has the PHA provided the activities description information in the optional Public Housing Asset Management Table? (If "yes", skip to component 9. If "No", complete the Activity Description table below.)	
	Demolition/Disposition Activity Description	
-	ne: 82-116 Lewis Street, Lowell	
	oject) number: MA06P001001	
2. Activity type: Den		
	sition 🗵	
3. Application status	(select one)	
Approved	nding approval	
Planned appli		
- 11	opproved, submitted, or planned for submission: (7/1/01)	
5. Number of units af		
6. Coverage of action	n (select one)	
Part of the develo	ppment	
Total developme		
7. Timeline for activ		
a. Actual or projected start date of activity: Summer 2002		
b. Projected end date of activity: Summer 2003		
9. Designation of Public Housing for Occupancy by Elderly Families or Families with Disabilities or Elderly Families and Families with		
Disabilities		
[24 CFR Part 903.7 9 (i)]		
Exemptions from Component 9; Section 8 only PHAs are not required to complete this section.		
1. Yes No: Has the PHA designated or applied for approval to designate or does the PHA plan to apply to designate any public housing for occupancy only by the elderly families or		
I IIA PIAII W APPIY W	uesignate any public nousing for occupancy only by the elucity failines of	

Page 32

apply for designation for occupancy by only elderly families or only families with disabilities, or by elderly families or only families with disabilities, or by elderly families and families with disabilities as provided by section 7 of the U.S. Housing
by elderly families and families with disabilities as provided by section 7 of the U.S. Housing
Act of 1937 (42 U.S.C. 1437e) in the upcoming fiscal year? (If "No", skip to component 10. If "yes", complete one activity description for each development, unless the PHA is eligible to
complete a streamlined submission; PHAs completing streamlined submissions may skip to
component 10.)
2. Activity Description
Yes No: Has the PHA provided all required activity description information for this
component in the optional Public Housing Asset Management Table? If "yes", skip to
component 10. If "No", complete the Activity Description table below.
Designation of Public Housing Activity Description
1a. Development name: Bishop Markham Village
1b. Development (project) number: MA 1-3
2. Designation type:
Occupancy by only the elderly \boxtimes (75% of non-wheelchair units)
Occupancy by families with disabilities
Occupancy by only elderly families and families with disabilities
3. Application status (select one)
Approved; included in the PHA's Designation Plan
Submitted, pending approval \(\subseteq \)
Planned application
4. Date this designation approved, submitted, or planned for submission: (5/15/01)
5. If approved, will this designation constitute a (select one)
New Designation Plan
Revision of a previously-approved Designation Plan?
6. Number of units affected: 284
7. Coverage of action (select one)
Part of the development
Total development
Designation of Public Housing Activity Description
1a. Development name: Faulkner Street
1b. Development (project) number: MA 1-4
2. Designation type:
Occupancy by only the elderly (75% of non-wheelchair units)
Occupancy by families with disabilities
Occupancy by only elderly families and families with disabilities
3. Application status (select one)
Approved; included in the PHA's Designation Plan
Submitted, pending approval 🖂
Planned application
4. Date this designation approved, submitted, or planned for submission: (5/15/01)
5. If approved, will this designation constitute a (select one)

New Designation Plan		
Revision of a previously-approved Designation Plan?		
6. Number of units affected: 20		
7. Coverage of action (select one)		
Part of the development		
Total development		
· — ·		
Designation of Public Housing Activity Description		
1a. Development name: Father Norton Manor		
1b. Development (project) number: MA 1-5		
2. Designation type:		
Occupancy by only the elderly (75% of non-wheelchair units)		
Occupancy by families with disabilities		
Occupancy by only elderly families and families with disabilities		
3. Application status (select one)		
Approved; included in the PHA's Designation Plan		
Submitted, pending approval		
Planned application		
4. Date this designation approved, submitted, or planned for submission: (5/15/01)		
5. If approved, will this designation constitute a (select one)		
New Designation Plan		
Revision of a previously-approved Designation Plan?		
6. Number of units affected: 84		
7. Coverage of action (select one)		
Part of the development		
Total development		
Designation of Public Housing Activity Description		
1a. Development name: Francis Gatehouse Mill		
1b. Development (project) number: MA 1-11		
2. Designation type:		
Occupancy by only the elderly \boxtimes (75% of non-wheelchair units)		
Occupancy by families with disabilities		
Occupancy by only elderly families and families with disabilities 25%		
3. Application status (select one)		
Approved; included in the PHA's Designation Plan		
Submitted, pending approval		
Planned application		
4. Date this designation approved, submitted, or planned for submission: (5/15/01)		
5. If approved, will this designation constitute a (select one)		
New Designation Plan		

PHA Annual Plan Year 2

	' 1	
	iously-approved Designation Plan?	
6. Number of units af		
7. Coverage of action (select one)		
Part of the development		
Total developmen		
Desi	gnation of Public Housing Activity Description	
1a. Development name	e: Archambault Towers	
1b. Development (proj		
2. Designation type:		
0 51	only the elderly (75% of non-wheelchair units)	
Occupancy by families with disabilities		
1 5 5	only elderly families and families with disabilities	
3. Application status (s		
	uded in the PHA's Designation Plan	
Submitted, pending approval \(\subseteq \)		
Planned application		
	on approved, submitted, or planned for submission: (5/15/01)	
	is designation constitute a (select one)	
New Designation	· · · · · · · · · · · · · · · · · · ·	
Revision of a previously-approved Designation Plan?		
6. Number of units af	, 11 <u> </u>	
7. Coverage of action		
Part of the development		
Total development		
40.0		
	Public Housing to Tenant-Based Assistance	
[24 CFR Part 903.7 9 (
Exemptions from Compone	ent 10; Section 8 only PHAs are not required to complete this section.	
A Assassments of De	pasanable Davitalization Durguent to section 202 of the HIID EV 1006	
A. Assessments of Reasonable Revitalization Pursuant to section 202 of the HUD FY 1996 HUD Appropriations Act		
nov Appropi	Tations Act	
1. Yes No:	Have any of the PHA's developments or portions of developments been	
1 1 C5 <u>/</u>	identified by HUD or the PHA as covered under section 202 of the HUD	
	FY 1996 HUD Appropriations Act? (If "No", skip to component 11; if	
	"yes", complete one activity description for each identified development,	
	unless eligible to complete a streamlined submission. PHAs completing	
	streamlined submissions may skip to component 11.)	
2. Activity Description	1	

Yes No:	Has the PHA provided all required activity description information component in the optional Public Housing Asset Management Ta "yes", skip to component 11. If "No", complete the Activity Described below.	able? If
Con	version of Public Housing Activity Description	7
1a. Development nan		-
1b. Development (pro		
	of the required assessment?	
	ent underway	
_	ent underway ent results submitted to HUD	
	ent results approved by HUD (if marked, proceed to next	
question		
•	eplain below)	
3. Yes No: I block 5.)	Is a Conversion Plan required? (If yes, go to block 4; if no, go to	-
	ion Plan (select the statement that best describes the current	-
status)		
<u> </u>	on Plan in development	
	on Plan submitted to HUD on: (DD/MM/YYYY)	
	on Plan approved by HUD on: (DD/MM/YYYY)	
Activities	s pursuant to HUD-approved Conversion Plan underway	
5. Description of how than conversion (sele	w requirements of Section 202 are being satisfied by means other ect one)	_
	lressed in a pending or approved demolition application (date submitted or approved:	
Units add	dressed in a pending or approved HOPE VI demolition application (date submitted or approved:)	
Units add	dressed in a pending or approved HOPE VI Revitalization Plan (date submitted or approved:)	
Requirem	nents no longer applicable: vacancy rates are less than 10 percent	
Requirem	nents no longer applicable: site now has less than 300 units	
Other: (de	escribe below)	
B. Reserved for Co.	nversions pursuant to Section 22 of the U.S. Housing Act of 193	37
C. Reserved for Co	onversions pursuant to Section 33 of the U.S. Housing Act of 193	37

PHA Annual Plan Year 2 Page 36 HUD 50075

11. Homeownership Programs Administered by the PHA [24 CFR Part 903.7 9 (k)]

A. Public Housing		
Exemptions from Cor	nponent 11A: Section 8 only PHAs are not required to complete 11A.	
1. ☐ Yes ⊠ No:	Does the PHA administer any homeownership programs administered by the PHA under an approved section 5(h) homeownership program (42 U.S.C. 1437c(h)), or an approved HOPE I program (42 U.S.C. 1437aaa) has the PHA applied or plan to apply to administer any homeownership programs under section 5(h), the HOPE I program, or section 32 of the U.S. Housing Act of 1937 (42 U.S.C. 1437z-4). (If "No", skip to component 11B; if "yes", complete one activity description for each applicable program/plan, unless eligible to complete a streamlined submission due to small PHA or high performing PHA status. PHAs completing streamlined submissions may skip to component 11B.)) or
2. Activity Description	on	
Yes No:	Has the PHA provided all required activity description information for to component in the optional Public Housing Asset Management Table? ("yes", skip to component 12. If "No", complete the Activity Description table below.)	(If
Publ	ic Housing Homeownership Activity Description	
(1)	Complete one for each development affected)	
1a. Development nam	ne:	
1b. Development (pro	pject) number:	
2. Federal Program au	athority:	
☐ НОРЕ І		
<u></u> 5(h)		
Turnkey I		
	2 of the USHA of 1937 (effective 10/1/99)	
3. Application status:	(select one) ; included in the PHA's Homeownership Plan/Program	
=	I, pending approval	
Planned a	. 1	
	nip Plan/Program approved, submitted, or planned for submission:	
(DD/MM/YYYY)	inp i iuiz i rogram approvou, suomittou, or piumittu ror suomission.	
5. Number of units a	iffected:	
6. Coverage of action	n: (select one)	
Part of the develo	ppment	
☐ Total developmer	nt	

B. Section 8 Tenant Based Assistance

Expires: 03/31/2002

1. X Yes No:	Does the PHA plan to administer a Section 8 Homeownership program pursuant to Section 8(y) of the U.S.H.A. of 1937, as implemented by 24 CFR part 982? (If "No", skip to component 12; if "yes", describe each program using the table below (copy and complete questions for each program identified), unless the PHA is eligible to complete a streamlined submission due to high performer status. High performing PHAs may skip to component 12.)
participants? (25 or f 26 - 50 51 to 1	Will the PHA limit the number of families participating in the section 8 homeownership option? o the question above was yes, which statement best describes the number of
	ligibility criteria the PHA's program have eligibility criteria for participation in its Section program in addition to HUD criteria? If yes, list criteria below:
	in the Section 8 Administrative Plan and will be further elaborated as the . Also See Attachment \boldsymbol{K}
[24 CFR Part 903.7 9 Exemptions from Corthis component. Sect A. PHA Coordinatio 1. Cooperative agreed ✓ Yes ☐ No: Has to	ion 8-Only PHAs are not required to complete sub-component C. on with the Welfare (TANF) Agency
If yes, what was the d	ate that agreement was signed? TBA
The LHA intends to p	sursue a cooperative agreement in the coming year.
2. Other coordination Client referral	efforts between the PHA and TANF agency (select all that apply) s

HUD 50075 OMB Approval No: 2577-0226 Expires: 03/31/2002

	Information sharing regarding mutual clients (for rent determinations and otherwise) Coordinate the provision of specific social and self-sufficiency services and programs to eligible families Jointly administer programs Partner to administer a HUD Welfare-to-Work voucher program Joint administration of other demonstration program Other (describe)
The Ll	HA intends to explore additional avenues of cooperation in the coming year.
B. Se	rvices and programs offered to residents and participants (1) General
	a. Self-Sufficiency Policies Which, if any of the following discretionary policies will the PHA employ to enhance the economic and social self-sufficiency of assisted families in the following areas? (select all that apply) Public housing rent determination policies Public housing admissions policies Section 8 admissions policies Preference in admission to section 8 for certain public housing families Preferences for families working or engaging in training or education programs for non-housing programs operated or coordinated by the PHA Preference/eligibility for public housing homeownership option participation Preference/eligibility for section 8 homeownership option participation Other policies (list below) The LHA intends to pursue a waiver with HUD to permit a set aside of LHA Section 8 certificates for public housing households who wish to become homeowners and thus of the regulations and procedures being used for allocation of Section 8 certificates and vouchers.
	b. Economic and Social self-sufficiency programs
	Yes No: Does the PHA coordinate, promote or provide any programs to enhance the economic and social self-sufficiency of residents? (If "yes", complete the following table; if "no" skip to sub-component 2, Family Self Sufficiency Programs. The position of the table may be altered to facilitate its use.)
	Services and Programs

OMB Approval No: 2577-0226 Expires: 03/31/2002

Program Name & Description (including location, if appropriate)	Estimat ed Size	Allocation Method (waiting list/random selection/spec ific criteria/other)	Access (development office / PHA main office / other provider name)	Eligibility (public housing or section 8 participants or both)
Dept of Transitional Assistance (Support Services)		As needed	Off site	FSS
Office of Employment and Training (Job Training)		As needed	Off site	FSS
Middlesex Community College (Degree and Certificate Programs)		As needed	Off site	FSS
University of MA at Lowell (Degree Programs)		As needed	Off site	FSS
Lowell Adult Education (ESL and GED Programs)		As needed	Off Site	FSS
YWCA (Child Care)		As needed	Off site	FSS
CTI Family Life Services (Child Care)		As needed	Off site	FSS
Center for Family Development (Counseling)		As needed	Off site	FSS
Headstart Program (Child care)		As needed	Off site	FSS
Access to Jobs (Transportation)		As needed	Off site	FSS
SuitAbility (Business Clothing)		As needed	Off site	FSS
New Beginnings (Computer Training and Budgeting)		As needed	Off site	FSS
Parenting Skills (Center for Family Development)	10-20	Voluntary	Mercier Center	FSS
Money Management (Enterprise Bank)	10-20	Voluntary	Mercier Center	FSS
Budgeting of Income	10-20	Voluntary	Mercier Center	FSS
Understanding Depression (Fran Souza LSW)	10-20	Voluntary	Mercier Center	FSS
Credit Establishment and Repair (Consumer Credit Counseling Service of Massachusetts)	10-20	Voluntary	Mercier Center	FSS

Services and Programs				
Program Name & Description (including location, if appropriate)	Estimat ed Size	Allocation Method (waiting list/random selection/spec ific criteria/other)	Access (development office / PHA main office / other provider name)	Eligibility (public housing or section 8 participants or both)
General health and Nutrition (Lowell General Hospital)	10 to 20	Voluntary	Mercier Center	FSS
Women's Health Issues (Nancy Hurwitz, Nurse Practitioner)	10-20	Voluntary	Mercier Center	FSS
Money Management (Jeanne D'Arc Credit Union)	10-20	Voluntary	LHA Office	FSS
Individual Financial Analysis (Enterprise Bank)	10-20	Voluntary	LHA Office	FSS
Domestic Abuse (Alternative House)	10-20	Voluntary	LHA Office	FSS
Personal Strategies for Managing Stress (Middlesex Community College)	10-20	Voluntary	Mercier Center	FSS
Career Planning (Middlesex Community College)	10-20	Voluntary	LHA Office	
Interviewing Techniques (Middlesex Community College)	10 -20	Voluntary	LHA Office	
Effective Office Practices (Middlesex Community College)	10-20	Voluntary	LHA Office	
Developing Self Confidence (Middlesex Community College)	10-20	Voluntary	LHA Office	
Getting Results with Time Management (Middlesex Community College)	10-20	Voluntary	LHA Office	
Motivational Skills and Tactics (Middlesex Community College)	10-20	Voluntary	LHA Office	
Effective Employee Practices (Middlesex Community College)	10-20	Voluntary	LHA Office	

	Serv	ices and Progra	ms	
Program Name & Description (including location, if appropriate)	Estimat ed Size	Allocation Method (waiting list/random selection/spec ific criteria/other)	Access (development office / PHA main office / other provider name)	Eligibility (public housing or section 8 participants or both)
Project Genesis Home Buyer Training Program (Merrimack Valley Housing Partnership)	10-20	As needed	Off site	
Homebuyer Assistance (Residence First Development Corporation)	10-20	As needed	LHA Office	

(2) Family Self Sufficiency program/s

a. Participation Description

Family Self Sufficiency (FSS) Participation				
Program	Required Number of	Actual Number of		
	Participants	Participants		
	(start of FY 2000 Estimate)	(As of: DD/MM/YY)		
Public Housing	0	0		
Section 8	50	37		

b. X Yes No:	If the PHA is not maintaining the minimum program size required by
	HUD, does the most recent FSS Action Plan address the steps the PHA
	plans to take to achieve at least the minimum program size?
	If no, list steps the PHA will take below:

C. Welfare Benefit Reductions

PHA Annual Plan Year 2

1. The PHA is complying with the statutory requirements of section 12(d) of the U.S. Housing Act of 1937 (relating to the treatment of income changes resulting from welfare program requirements) by: (select all that apply)

	Adopting appropriate changes to the PHA's public housing rent determination policies and train staff to carry out those policies Informing residents of new policy on admission and reexamination Actively notifying residents of new policy at times in addition to admission and reexamination. Establishing or pursuing a cooperative agreement with all appropriate TANF agencies regarding the exchange of information and coordination of services Establishing a protocol for exchange of information with all appropriate TANF agencies Other: (list below)
	served for Community Service Requirement pursuant to section 12© of the U.S. ng Act of 1937 See Attachment J
	PHA Safety and Crime Prevention Measures FR Part 903.7 9 (m)]
Exempand Separtici	otions from Component 13: High performing and small PHAs not participating in PHDEP ection 8 Only PHAs may skip to component 15. High Performing and small PHAs that are pating in PHDEP and are submitting a PHDEP Plan with this PHA Plan may skip to subment D.
A. Ne	HA is submitting a PHDEP plan with this PHA Plan ed for measures to ensure the safety of public housing residents
	scribe the need for measures to ensure the safety of public housing residents (select all that
арр	High incidence of violent and/or drug-related crime in some or all of the PHA's developments
	High incidence of violent and/or drug-related crime in the areas surrounding or adjacent to the PHA's developments
	Residents fearful for their safety and/or the safety of their children Observed lower-level crime, vandalism and/or graffiti
	People on waiting list unwilling to move into one or more developments due to perceived and/or actual levels of violent and/or drug-related crime
	Other (describe below) There are a few perceived problems in one family development and two elderly developments
	nat information or data did the PHA used to determine the need for PHA actions to improve fety of residents (select all that apply).
\boxtimes	Safety and security survey of residents
	Analysis of crime statistics over time for crimes committed "in and around" public housing authority
	Analysis of cost trends over time for repair of vandalism and removal of graffiti Resident reports PHA employee reports Police reports
ightharpoonup	1 one reports

PHA Annual Plan Year 2

	Demonstrable, quantifiable success with previous or ongoing anticrime/anti drug programs
	Other (describe below)
3. Wh	ich developments are most affected? (list below)
	North Common, Bishop Markham, Archambault Towers, George Flanagan
	ime and Drug Prevention activities the PHA has undertaken or plans to undertake in xt PHA fiscal year
	the crime prevention activities the PHA has undertaken or plans to undertake: (select all
	Contracting with outside and/or resident organizations for the provision of crime- and/or drug-prevention activities
	Crime Prevention Through Environmental Design
	Activities targeted to at-risk youth, adults, or seniors
	Volunteer Resident Patrol/Block Watchers Program Other (describe below)
	Police Substation
	Private Investigators
	ich developments are most affected? (list below) Common, Bishop Markham, Archambault Towers
	ordination between PHA and the police scribe the coordination between the PHA and the appropriate police precincts for carrying
	me prevention measures and activities: (select all that apply) Police involvement in development, implementation, and/or ongoing evaluation of drug-
	elimination plan Police provide crime data to housing authority staff for analysis and action
\boxtimes	Police have established a physical presence on housing authority property (e.g., community policing office, officer in residence)
\boxtimes	Police regularly testify in and otherwise support eviction cases
	Police regularly meet with the PHA management and residents
	Agreement between PHA and local law enforcement agency for provision of above-baseline law enforcement services
\boxtimes	Other activities (list below)
Finger	printing
2. Wh	ich developments are most affected? (list below)

North Common, George Flanagan, Bishop Markham, Archambault Towers, Scattered Sites, Archie Kenfick Manor (State program)

If not, when are they due (state below)?

PHA Annual Plan Year 2

Page 45 HUD 50075 OMB Approval No: 2577-0226

17. PHA Asset Management [24 CFR Part 903.7 9 (q)] Exemptions from component 17: Section 8 Only PHAs are not required to complete this component. High performing and small PHAs are not required to complete this component. 1. Yes No: Is the PHA engaging in any activities that will contribute to the long-term asset management of its public housing stock, including how the Agency will plan for long-term operating, capital investment, rehabilitation, modernization, disposition, and other needs that have **not** been addressed elsewhere in this PHA Plan? 2. What types of asset management activities will the PHA undertake? (select all that apply) Not applicable Private management Development-based accounting Comprehensive stock assessment Other: (list below) \boxtimes Assessments of sub-population markets and neighborhood markets. Not-for-Profit management of disabled developments using Section 8 certificates in a project based new development. Supportive service contracts to third party providers for on site service programs and development of neighborhood service centers within developments. \boxtimes Consolidation of all financial accounting under GAAP and the development of asset value of LHA holdings and the potential leverage of these for development of new affordable housing. \boxtimes Development of personnel assets through tuition credits and reimbursements, training opportunities and through increasing skill standards for new hires. 3. Yes No: Has the PHA included descriptions of asset management activities in the optional Public Housing Asset Management Table? 18. Other Information [24 CFR Part 903.7 9 ®] A. Resident Advisory Board Recommendations 1. Yes No: Did the PHA receive any comments on the PHA Plan from the Resident Advisory Board/s? 2. If yes, the comments are: (if comments were received, the PHA MUST select one) Attached at Attachment (File name) Attachment I Provided below: 3. In what manner did the PHA address those comments? (select all that apply) Considered comments, but determined that no changes to the PHA Plan were necessary. The PHA changed portions of the PHA Plan in response to comments List changes below: See Attachment I

HUD 50075 OMB Approval No: 2577-0226 Expires: 03/31/2002

Other: (list below)

B. Description of Election process for Residents on the PHA Board 1. Yes No: Does the PHA meet the exemption criteria provided section 2(b)(2) of the U.S. Housing Act of 1937? (If no, continue to question 2; if yes, skip to sub-component C.) 2. \times Yes \times No: Was the resident who serves on the PHA Board elected by the residents? (If yes, continue to question 3; if no, skip to sub-component C.) The resident councils at each development submit one but no more than three names and these are then forwarded to the City Manager who after interviews, selects a resident who is then approved by City Council. 3. Description of Resident Election Process a. Nomination of candidates for place on the ballot: (select all that apply) Candidates were nominated by resident and assisted family organizations Candidates could be nominated by any adult recipient of PHA assistance Self-nomination: Candidates registered with the PHA and requested a place on ballot Other: (describe) b. Eligible candidates: (select one) Any recipient of PHA assistance Any head of household receiving PHA assistance Any adult recipient of PHA assistance Any adult member of a resident or assisted family organization Other (list) c. Eligible voters: (select all that apply) All adult recipients of PHA assistance (public housing only) Representatives of all PHA resident and assisted family organizations Other (list) Ms. Constance Achin, a resident of Archie Kenfick Manor, is the Tenant Representative on the Board of Commissioners and her current 5 year term expires 12/28/05. C. Statement of Consistency with the Consolidated Plan For each applicable Consolidated Plan, make the following statement (copy questions as many times as necessary). 1. Consolidated Plan jurisdiction: City of Lowell 2. The PHA has taken the following steps to ensure consistency of this PHA Plan with the Consolidated Plan for the jurisdiction: (select all that apply) \bowtie The PHA has based its statement of needs of families in the jurisdiction on the needs

Note: Selection of RAB members is described in Attachment F

expressed in the Consolidated Plan/s.

OMB Approval No: 2577-0226 Expires: 03/31/2002

The PHA has participated in any consultation process of	rganized and offered by the
Consolidated Plan agency in the development of the Co	nsolidated Plan.
The PHA has consulted with the Consolidated Plan age	ncy during the development of
this PHA Plan.	
Activities to be undertaken by the PHA in the coming y	
initiatives contained in the Consolidated Plan. (list belo	w)

- Developing assisted living opportunities for the elderly
- Expanding affordable housing opportunities in the region
- Deconcentrating poverty concentrations, reducing poor housing conditions, especially in the Acre, where the LHA has its largest public housing concentrations.
- Supporting the development of alternative housing opportunities with specialized services for the disabled through project based Section 8 programs

Other: (list below	7)
--------------------	----

- 3. The Consolidated Plan of the jurisdiction supports the PHA Plan with the following actions and commitments: (describe below)
- Use of HOME and CDBG funds to expand the supply of affordable housing in the region.
- Use of CDBG funds to partner with the LHA in the development of Project Based Section 8 housing.
- Use of HOME and CDBG funds to partner with the LHA in the provision of supportive services and housing opportunities for persons of extremely low income.
- Use of CDBG funds to operate youth programs with the LHA.
- Coordination of CDBG funding for lead based paint removal and remediation.
- Use of CDBG and HOME funds to stabilize the neighborhoods in which there is an excessive concentration of poverty, including some in which there are LHA developments.

D. Other Information Required by HUD

Use this section to provide any additional information requested by HUD.

1. Follow-up plan to the Resident Survey and Satisfaction Survey

The Resident survey results for FY 2000 have been published and we received a score of 9.2 out of a possible 10 points. The LHA continues to take action to develop and implement policies for the benefit of our residents and intends to continue to follow actions to address issues raised in the FY 2000 survey.

- Work with Resident Councils to conduct meetings/surveys to ascertain areas of concern/dissatisfaction.
- Weekly development tours are conducted by management staff to identify and address problem areas such as common areas, parking areas, yards, etc.
- Maintain the current pest control procedure.
- Purchase additional equipment to combat graffiti throughout the developments.

HUD 50075 OMB Approval No: 2577-0226 Expires: 03/31/2002

- Aggressively recruit residents for employment on our landscape and grounds crews, to address/improve curb appeal for our developments, i.e., trash, litter and landscaping.
- In addition to in-house labor, pursue the services of the Middlesex County Community Work Program to improve curb appeal and exterior/interior building conditions.
- Developed and implemented a Fence Policy to standardize the use of exterior fencing.
- Developed and implemented an Air Conditioner Policy common to all developments to address safety and well being of residents.
- Increase frequency of parking lot tours to address abandoned and/or illegally parked vehicles.
- Aggressively pursue eviction of lease violation of resident responsibilities.

Follow-up plan for Security and Safety

The LHA has implemented the following actions to address security and safety issues and raise the visibility of the Community Policing Program.

- Requested the resident councils invite the LHA Housing Police officers to regularly scheduled meetings.
- Publicized and increased efforts in drug sweeps.
- Initiated, trained and supported Neighborhood Watch Patrols.
- Initiated an "Officer Friendly" program where LHA police knock on 10 resident doors daily to introduce themselves and offer assistance. If residents are not home officers will leave a packet of information and a business card.
- Expanded resident communications by implementing a phone bank with Public Safety staff, making day and evening phone calls to our residents, gathering information for surveys and explaining Public Safety programs.

2. LHA Progress in Meeting the Mission and Goals Described in the Agency Five Year Plan

See Attachment E

3. Basic Criteria used in Determining Substantial Deviation

The LHA has determined that a substantial deviation will only occur if a formal vote of the Board of Commissioners is required for any changes to the Low Rent Public Housing Administrative Plan and the Section 8 Administrative Plan.

4. Basic Criteria used in Determining a Significant Amendment or Modification

The LHA has determined that a significant amendment or modification will only occur if a formal vote of the Board of Commissioners is required for any changes to the Capital Fund Plan or the Drug Elimination Plan which has a budgetary consequence greater than 20% and which

HUD 50075 OMB Approval No: 2577-0226 Expires: 03/31/2002 requires a vote of the Board of Commissioners. In addition, any plan to implement a decision to demolish or dispose of a development or to designate a development as elderly only or disabled only, which already requires a hearing and Board approval process as well as HUD approval, will be considered a significant amendment or modification to the PHA Plan.

OMB Approval No: 2577-0226 Expires: 03/31/2002

Attachments
Use this section to provide any additional attachments referenced in the Plans.

List of	f Attacl	<u>nments</u>
Requi	red Atta	chments:
	A.	Admissions Policy for Deconcentration.
	B.	FY 2001 Capital Fund Program Annual Statement
\boxtimes	C.	Five Year Capital Fund Program Statement
Option	nal Atta	chments:
\boxtimes	D.	Pet Policies
\boxtimes	E.	Progress Report (Year One)
\boxtimes	F.	RAB Membership
	G.	Assessment of Site Based Waiting List Demographics
	H.	FY 2001 Public Housing Drug Elimination Program (PHDEP) Plan
\boxtimes	I.	Comments of Resident Advisory Board or Boards (must be attached if not
		included in PHA Plan text)
\boxtimes	J.	Community Service and Self-Sufficiency Policy
$\overline{\boxtimes}$	K.	Section 8 Homeownership Capacity Statement
\boxtimes	L.	PHA Management Organizational Chart
\boxtimes	Other	(List below, providing each attachment name)
_	\boxtimes	Certifications

OMB Approval No: 2577-0226 Expires: 03/31/2002

ATTACHMENT A: Admissions Policy for De-Concentration

The following is an extract from the Low Rent Public Housing Administrative Plan, approved by the Board on April 10th, 2001

<u>Policies on Selection and Admission of Applicants from Waiting List</u> Subsequent to verification of the information provided in the full application, LHA will group the applications into two tiers.

<u>Tier 1</u> will include all applicants with incomes that do not exceed 30 % of median income for the Lowell area (NOTE: Families in this income category are termed Extremely Low-Income (ELI) families).

<u>Tier 2</u> will include all applicants with incomes that exceed 30 % of median income but do not exceed 80 % of median income for the area (Such families are termed Low-Income Families).

Within each tier, families with local preferences will be listed first. Those preference-holders meeting the ranking preference described in Chapter 4. B. will be filed first by earliest date of pre-application, followed by preference-holders not meeting the ranking preference ordered by earliest date of pre-application.

In order to assure that the statutory income-targeting requirement that "not less than 40 % of the families admitted to a PHA's LRPH program during the PHA fiscal year from the PHA waiting list be ELI families", 4 of the initial 10 referrals to briefings shall be families on the waiting list who are Tier I families and 6 of the initial 10 referrals to briefings shall be Tier 2 families that are preference-holders. If there is not a sufficient number of Tier 2 preference-holders, one or more of the referrals which were to be initially Tier 2 families will Tier I preference-holders.

In addition, if the agency's deconcentration analysis indicates that there are any developments which require targeted selection of below average or above average income families then a further tiering of applications will be done.

<u>Tier 3</u> will include all covered applicants whose incomes are less than 85% of the average income of all covered families.

<u>Tier 4</u> will include all covered applicants whose incomes are more than 115% of the average income of all covered families.

As units become available for any covered development under the deconcentration analysis, then in addition to the targeting tiers and procedures, skipping will be applied to admit only those applicants who are also in Tier 3 or Tier 4 as may be required.

Attachment B: FY 2001 Annual Statement/Performance and Evaluation Report

FY 2001 Annual Statement/Performance and Evaluation Report

Annual	Statement/Performance and Evaluate	on Report		.	
Capital	Fund Program and Capital Fund Pro	gram Replacement H	Iousing Factor (C	FP/CFPRHF) Part I:	Summary
PHA Name:	Grand Authority Ca	nt Type and Number bital Fund Program Grant No: MA blacement Housing Factor Grant 1	A06P00150101	,	Federal FY of Grant: 2001
P Origin	nal Annual Statement ? Reserve for Dis	asters/Emergencies ?]	Revised Annual St	atement	
Perfo	rmance and Evaluation Report for Perio	d Ending:	P Fina	al Performance and Eva	aluation Report
Line No.	Summary by Development Account				ctual Cost
		Original	Revised	Obligated	Expended
1	Total non-CFP Funds	0			
2	1406 Operations	0			
3	1408 Management Improvements Soft Costs	250,000			
	Management Improvements Hard Costs	100,000			
4	1410 Administration	361,938			
5	1411 Audit	0			
6	1415 Liquidated Damages	0			
7	1430 Fees and Costs	150,000			
8	1440 Site Acquisition	0			
9	1450 Site Improvement	200,000			
10	1460 Dwelling Structures	1,467,449			
11	1465.1 Dwelling Equipment – Nonexpendable	0			
12	1470 Nondwelling Structures	115,000			
13	1475 Nondwelling Equipment	725,000			
14	1485 Demolition	200,000			
15	1490 Replacement Reserve	0			
16	1492 Moving to Work Demonstration	0			

HUD 50075

James L. Milinazzo, Executive Director	Date

	l Statement/Performance and Evaluat l Fund Program and Capital Fund Pro	-	using Factor (CI	D/CEDDHE) Dowt I.	Summary		
PHA Name		ant Type and Number	using Factor (Cr	r/Crrknr) ranti:	Federal FY of Grant:		
	Housing Authority	pital Fund Program Grant No: MA06	5P00150101		2001		
Lowell		placement Housing Factor Grant No:			2001		
P Origi	inal Annual Statement P Reserve for Dis	sasters/Emergencies P Re	evised Annual Sta	tement			
	ormance and Evaluation Report for Perio	•	_	Performance and Eval	luation Report		
Line	Summary by Development Account	Total Estima	ted Cost	Total Ac	ctual Cost		
No.							
		Original	Revised	Obligated	Expended		
17	1495.1 Relocation Costs	50,000					
18	1499 Development Activities	0					
19	1502 Contingency	81,964					
	Amount of Annual Grant: (sum of lines)	3,701,351					
	Amount of line XX Related to LBP Activities	0					
	Amount of line XX Related to Section 504	0					
	compliance						
	Amount of line XX Related to Security – Soft	100,000					
	Costs						
	Amount of line XX Related to Security – Hard	200,000					
	Costs						
	Amount of line XX related to Energy	0					
	Conservation Measures						
	Collaterlization Expenses or Debt Service	0					

HUD 50075

James L. Milinazzo, Executive Director	Date

Annual Statement/Performance and Evaluation Report Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF) **Part II: Supporting Pages**

PHA Name: Grant Type and Number Federal FY of Grant: Lowell Housing Authority Capital Fund Program Grant No: MA06P00150101 2001 Replacement Housing Factor Grant No:

	Replacement I	Housing Factor (irant No:			
Development Number Name/HA-wide	General Description of Major Work Categories	Dev. Acct. No.	Quantity	Total Estimated Cost	Total Actual Cost	Status of Work
Activities						
HA-wide 01-1	Fees/Cost	1430	N.A.	150,000		
HA-wide 01-2	Non-Dwelling Equipment	1475	N.A.	50,000		
HA-wide 01-3	Management Improvements	1408	N.A.	350,000		
HA-wide 01-4	Administration	1410	N.A.	361,938		
HA-wide 01-5	Relocation	1495.1	N.A.	50,000		
HA-wide 01-6	Contingency	1502	N.A.	81,964		
North Common Village/01-7	Intercom System	1460	13 bldgs.	200,000		
North Common Village/01-8	Site Work (Mailboxes)	1450	9 areas	200,000		
George Flanagan Development/01-9	Central Storage	1470	N.A.	100,000		
Bishop Markham Village/01-10	Replace Compactors	1475	6	500,000		
Fr. Norton Manor/ 01-11	Replace Compactors	1475	2	125,000		
Archambault Towers/01-12	L&O Office Canopy	1470	2	15,000		
Scattered Sites 1012/01-13	Kitchens/Baths	1460	10	250,000		
Scattered Sites 1012/01-14	Roof Replacement	1460	40	250,000		

Scattered Sites 1014/01-15	Kitchens/Baths	1460	10	250,000		
Scattered Sites 1014/01-16	Roof Replacement	1460	40	250,000		
Archambault Towers/01-17	Replace Compactor	1475	1	50,000		
Fr. Norton Manor/ 01-18	Replace Heating System	1460	1	267,449		
North Common Village/01-19	Demolition	1485	2	200,000		

Annual Statement/Performance and Evaluation Report Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF) Part III: Implementation Schedule

PHA Name: Lowell Housing Authority		Capital Fund Prog Replacement Hou	gram No: sing Factor No:	Type and Nui	Federal FY of Grant: 2001		
Development Number Name/HA-Wide Activities		All Funds Obligated (Quarter Ending Date)			ll Funds Expend uarter Ending D	ate)	Reasons for Revised Target Dates
	Original	Revised	Actual	Original	Revised	Actual	
01-1	12-03			12-04			
01-2	12-03			12-04			
01-3	12-03			12-04			
01-4	12-03			12-04			
01-5	12-03			12-04			
01-6	12-03			12-04			
01-7	12-03			12-04			
01-8	12-03			12-04			
01-9	12-03			12-04			
01-10	12-03			12-04			
01-11	12-03			12-04			
01-12	12-03			12-04			
01-13	12-03			12-04			
01-14	12-03			12-04			
01-15	12-03			12-04			
01-16	12-03			12-04			
01-17	12-03			12-04			
01-18	12-03			12-04			
01-19	12-03			12-04			
					_	_	

Attachment B: FY 2001 Annual Statement/Performance and Evaluation Report

FY 2001 Annual Statement/Performance and Evaluation Report

Annual Statement/Performance and Evaluation Report									
	Fund Program and Capital Fund Pro		using Factor (C	EFP/CFPRHF) Part I:					
PHA Name:		nt Type and Number oital Fund Program Grant No: MA0	SD00150101		Federal FY of Grant: 2001				
Lowell I	Lowell Housing Authority Capital Fund Program Grant No: MA06R00150101 Replacement Housing Factor Grant No:								
P Origin	nal Annual Statement ? Reserve for Dis	asters/Emergencies PR	evised Annual St	atement					
Perfor	Performance and Evaluation Report for Period Ending: Final Performance and Evaluation Report								
Line	Summary by Development Account	Total Estima	ted Cost	Total A	ctual Cost				
No.									
		Original	Revised	Obligated	Expended				
1	Total non-CFP Funds	0							
2	1406 Operations	0							
3	1408 Management Improvements Soft Costs	0							
	Management Improvements Hard Costs	0							
4	1410 Administration	0							
5	1411 Audit	0							
6	1415 Liquidated Damages	0							
7	1430 Fees and Costs	0							
8	1440 Site Acquisition	0							
9	1450 Site Improvement	0							
10	1460 Dwelling Structures	0							
11	1465.1 Dwelling Equipment – Nonexpendable	0							
12	1470 Nondwelling Structures	0							
13	1475 Nondwelling Equipment	0							
14	1485 Demolition	0							
15	1490 Replacement Reserve	0							
16	1492 Moving to Work Demonstration	0							
		·		•					

HUD 50075

James L. Milinazzo, Executive Director	Date

PHA Name Lowell	Housing Authority	rant Type and Number apital Fund Program Grant No: MA0 eplacement Housing Factor Grant No	6R00150101 :		Federal FY of Grant: 2001
Origi	nal Annual Statement ? Reserve for Di	sasters/Emergencies PR	evised Annual Star	tement	
Perfo	rmance and Evaluation Report for Perio	od Ending:	? Final	Performance and Ev	aluation Report
Line No.	Summary by Development Accoun				Actual Cost
		Original	Revised	Obligated	Expended
17	1495.1 Relocation Costs	0			
18	1499 Development Activities	34,621			
19	1502 Contingency	0			
	Amount of Annual Grant: (sum of lines)	34,621			
	Amount of line XX Related to LBP Activities	-			
	Amount of line XX Related to Section 504 compliance	0			
	Amount of line XX Related to Security – Sof Costs	0			
	Amount of line XX Related to Security – Har Costs	d 0			
	Amount of line XX related to Energy Conservation Measures	0			
	Collaterlization Expenses or Debt Service	0			

Annual Statemen	nt/Performance and Evalu	uation Re	eport						
Capital Fund Pro	ogram and Capital Fund	Program	Replacer	nent Housing	Factor (CFP	/CFPRHF)		
Part II: Support	ting Pages	J	-	J	•		,		
PHA Name: Gr Lowell Housing Authority Ca			and Number d Program Grant t Housing Fact	t No: MA06R001501 or Grant No:	101			Federal FY of Grai	nt:
Development Number	•		Dev Acc		Total Es	Total Estimated Tota		ctual Cost	Status of
Name/HA-wide Activities	_	•	No		Co	Cost			
HA-wide 01R-1	Development		1499	N.A.	34,621				

Attachment C Operating Budget

Not required of Lowell Housing Authority

Attachment D: Lowell Housing Authority Staffing Information

Executive Department:	Ext
Administrative Office	
James L. Milinazzo, Chief Executive Officer/Executive Director	166
Gary K. Wallace, Chief Operating Officer/Assistant Executive Director	116
Marlene A. Browne, Employee Development and Training Manager	126
Carole Tsitsianopoulos, Executive Assistant	170
Maria Rodriguez, Executive Secretary	122
11.00.00 11.00.00 1.00.00 1.00 0.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 1.00 0.00 0.00 1.00 0.00 0.00 1.00 0.00 1.00 0.00 0.00 1.00 0.00	
Public and Leased Housing	
William Sheehan, Division Director/Conventional Housing Programs	138
Maryann Maciejewski, Division Director/Leased Housing Programs	146
Priscilla Scalia, Administrative Supervisor	139
Tha Chan, Aministrative Aide	147
(Open Position) Administrative Aide	
Arlene McDermott, Administrative Aide	148
Ellen Kotzias, Secretary	142
Amy Dalton, Clerk	
Kathy Fineberg, Clerk	143
Tracy Carbonneau, Clerk	150
Melissa Sinuon, Clerk	140
Francisco Surillo, Receptionist	110
Resident Management	
Brian Moriarty, Project Manager	515
Barbara O'Connor, Assistant Manager	
Raymond Berard, Mechanic (Lead)	
Robert Rooney, Mechanic	
Brian Barter, Aide	
Brian Dean, Aide	
Michael Goyette, Aide	
Jim Marcopoulos, Aide	
Charles Maloney, Aide	
Chantha In, Custodian	
Delores Donnelly, Project Manager	541
Laurette McAneney, Assistant Manager	341
Paul Donahue, Mechanic (Lead)	
Roger Tremblay, Mechanic	
Roger Marion, Maintenance Aide	
John Howarth, Maintenance Aide	
Brian Cassidy, Custodian	
Brian Berard, Custodian	
Ziiai Ziiaia, Custouluii	

Dorothy Baker, Housing Manager	156
Carmen Rojas, Assistant Manager	155
Daniel Ryan, Housing Manager	535
Constance MacLeod, Housing Manager	534
Nancy Viera, Assistant Manager	534
Supportive Services Shirley Royal, Supportive Services Program Director	453-
1114	
Self-Sufficiency/Community Service Mary Karabatsos, Family Self-Sufficiency Coordinator 4859	452-
Angelina Ramos, Family Self-Sufficiency Outreach Worker 4660	656-
Kevin Ahern, Community Service Coordinator 8184	275-
Robert Leary, Manager/Planner – Homebuyer Programs (PROPOSED CHAN Public Safety	NGE)
Kevin Forsley, Office Manager/Dispatcher	518
Susan Lucas, Dispatcher/2 nd Shift	518
William Winn, Public Safety Investigator *	
Youth Services	
Rey Serrano, Youth Activities Director 596	
Edward Sanchez, Assistant Youth Activities Director*	
Finance Department	
Administrative Office	400
Gerald Moore, Deputy Director of Finance	123
Jill Mullin, Chief Accountant	124
William Flanagan, Director of Special Projects/ Environmental Compliance Officer 115	112
Elizabeth Emond, Accountant	112
James Foley, Procurement and Inventory Control Officer	165
Lal Israni, Clerk/Accounts Payable	125
Carol Martin, Clerk/Payroll	136
Brenda O'Keefe, Secretary Sriniyasulu Pussa Information Technology Director	131
Srinivasulu Bussa, Information Technology Director	
Mary Carmichael, Data Processing Technician 130	
Alan Taupier**	
Facilities Management Department	
Administrative Office William Duggan Danuty Director of Facilities Management	127
William Duggan, Deputy Director of Facilities Management Thomas Collins, Associate Director of Design and Construction	137
Thomas Collins, Associate Director of Design and Construction	128
John Tighe, Superintendent of Maintenance	168
Dennis Connors, Director of Program Development	151

Pamela Ryan, Executive Secretary/Maintenance	167
Brenda Chateauneuf, Administrative Assistant/Contracts	129
Mary G. Lynch, Clerk/Maintenance	111
Facilities Management Department	
Project Level Offices	
Thomas Cashman, Maintenance Supervisor	537
George Emerson, Maintenance Supervisor	542
Gerald Flynn, Maintenance Supervisor	538
Robert Park, Maintenance Supervisor	580
William Welch, Maintenance Supervisor	540
Rene Chateauneuf, Maintenance Supervisor/Heating	531
Dennis Mercier, Housing Quality Standards Technician	
Judy Beilan, Stock Clerk	571
David Redmond, Storekeeper	576
John Farrington, Senior Clerk of Works	
Edward Quigley, Clerk of Works	
Facilities Management Staff Positions/Union	
Mechanic	
Mechanic Aide	
Mechanic Aide (Painter 1) Crew Chief	
Mechanic Aide Painter	
Mechanic Electrician	
Maintenance Aide	
Maintenance Custodian	
Mechanic Aide/Heating	
Fireman	
Maintenance Aide/Mechanical Equipment Operator	
Mechanic Aide/Heating	
Aide/Split Shift	
1	

Personal Services Contract ** Consultant Revised 3/29/01

Attachment E: FY 2001 Capital Fund Program Five-Year Action Plan

Capital Fund Program Five-Year Action Plan

Part I: Summary

PHA Name Lowell Housing Authority				☐ Original 5-Year Plan☐ Revision No:	
Development Number/Name/ HA-Wide	Year 1	Work Statement for Year 2 FFY Grant: 2002 PHA FY: 2003	Work Statement for Year 3 FFY Grant: 2003 PHA FY: 2004	Work Statement for Year 4 FFY Grant: 2004 PHA FY: 2005	Work Statement for Year 5 FFY Grant: 2005 PHA FY: 2006
North Common Village/ MA 1-1	Annual Statement	\$1,500,000	0	\$1,000,000	0
George W. Flanagan Development/MA 1-2		0	\$500,000	0	\$500,000
Bishop Markham Village/MA 1-3		0	500,000	0	0
Faulkner Street Develop- ment/MA 1-4		0	75,000	0	0
Fr. Norton Manor/ MA 1-5		250,000	225,000	0	0
Dewey Archambault Towers/MA 1-6		0	0	0	500,000
Scattered Sites/MA 1-12		200,000	400,000	0	0
Scattered Sites/MA 1-14		200,000	400,000	0	0
HA-Wide		0	0	1,500,000	875,000
CFP Funds Listed for		2,150,000	2,100,000	2,500,000	1,875,000

5-year planning			
Replacement Housing			
Factor Funds			

Capital Fund Program Five-Year Action Plan

Part II: Supporting Pages—Work Activities

Activities for Year 1		Activities for Year FFY Grant: 2002 PHA FY: 2003		Activities for Year FFY Grant: 2003 PHA FY: 2004			
	Development Name/Number	Major Work Categories	Estimated Cost	Development Name/Number	Major Work Categories	Estimated Cost	
See Annual	North Common Village/ MA 1-1	Heating System Conversion	\$1,000,000	George W. Flanagan Development/MA 1-2	Heating Conversion	\$500,000	
Statement		Roof Replacement	500,000				
	Fr. Norton Manor/ MA 1-5	Heating System	250,000	Faulkner Street Development/MA 1-4	Windows/Floors	75,000	
	Scattered Sites/MA 1-12	Kitchens/Bathrooms	200,000	Fr. Norton Manor/ MA 1-5	Roof Replacement	100,000	
			200,000		Exterior Bldg. Painting	125,000	
	Scattered Sites/MA 1-14	Kitchens/Bathrooms	200,000	Scattered Sites/MA 1-12	Kitchens/Bathrooms	200,000	
	Scattered Sites/MA 1-14	Kitchens/ Daumooms	200,000		Site/Exterior Buildings	200,000	
				Scattered Sites/MA 1-14	Kitchens/Bathrooms	200,000	
					Site/Exterior Buildings	200,000	
				Bishop Markham Village/ MA 1-3	Heating System	500,000	

7	Total CFP Estimated Cost	\$2,150,000		\$2,100,000

Capital Fund Program Five-Year Action Plan Part II: Supporting Pages—Work Activities

Activities for Year 1		Activities for Year FFY Grant: 2004 PHA FY: 2005		Activities for Year FFY Grant: 2005 PHA FY: 2006			
	Development Name/Number	Major Work Categories	Estimated Cost	Development Name/Number	Major Work Categories	Estimated Cost	
See Annual Statement	North Common Village/ MA 1-1	Heating System Conversion	\$1,000,000	George W. Flanagan Development/MA 1-2	Heating System Conversion	\$500,000	
	HA-Wide	Administrative Office Building	1,500,000	HA-Wide	Youth Sports Facility	875,000	
				Dewey Archambault Towers/MA 1-6	Convert Administrative Space	500,000	
	-						

Total CFP Estimated Cost			\$2,500,000		\$1,875,000
		!	!		

Attachment G: Comments of Resident Advisory Board or Boards

Resident Advisory Board Meetings held on April 10th 2001 and June 6th 2001. In addition there was a public hearing held on June 13th, 2001.

. Resident Comments:

Most of the comments were supportive of the decisions which were incorporated in the first Annual Plan and a desire to continue them for the second year. Specifically, residents supported the new deconcentration section and the new pet policy and the new Section 8 Homeownership program.

LHA Response: None needed

2. Resident Comment:

The major question raised by one tenant representative concerned a desire to clarify the new preferences and ranking of these for the low rent public housing program. Specifically some concern was expressed about how the homeless would be treated under the preferences.

<u>LHA Response</u>: After clarification of how a homeless person would access Lowell's housing programs, it was decided that no change was needed in the PHA Plan.

2. Resident Comment:

The major question raised by one tenant representative concerned a desire to clarify the new preferences and ranking of these for the low rent public housing program. Specifically some concern was expressed about how the homeless would be treated under the preferences.

<u>LHA Response</u>: After clarification of how a homeless person would access Lowell's housing programs, it was decided that no change was needed in the PHA Plan.

3. Citizen Comment:

No comments were received at the public hearing.

LHA Response: None required.

Attachment H: Pet Policies

Federal Elderly Developments Pet Policy

- 1 Tenants in Federally assisted housing designed for the elderly or handicapped are permitted to own and keep common household pets in their dwelling units in accordance with federal regulations adopted by the Lowell Housing Authority.
- 2. Common household pet means a domesticated animal such as a dog, cat, bird, fish, rodent or turtle.
- 3. Mandatory pet rules:
 - A. All pets must be registered with the Lowell Housing Authority before they are allowed on the premises.
 - B. Only one four-legged pet per household.
 - C. Dogs must be licensed by the City of Lowell and updated annually. The Tenant shall provide proof of license to the Lowell Housing Authority.
 - D. The weight of the dog/cat shall not exceed 20 pounds.
 - E. Dogs/cats must be spayed or neutered whichever is applicable. Certification by a licensed veterinarian must attest to this service and required innoculations in accordance with the State law and local ordinances. Proof of compliance to be submitted to the Lowell
 - Housing Authority prior to entry on the premises.
 - F. Pet owners are to remove and properly dispose of all removable pet litter or waste down the trash chute. Litter and waste must be securely wrapped and placed in the barrel located outside the building.
 - G. Dogs/cats shall be appropriately and effectively restrained and under the control of a responsible person while in the common areas of the project. The use of common hallways for pet exercising or loitering is prohibited
 - H. Pets are to be excluded from specific common areas such as lobbies, laundry rooms, social rooms and elevators.
 - I. The Authority may adjust the pet and no pet areas or may direct such additional moves as may be necessary to accommodate for tenancy or to meet the changing needs of existing tenants.
- 4. Tenant must pay reasonable expenses directly attributable to the presence of the pet in the project, including (but not limited to) the cost of repairs and replacements to and fumigation of the tenant's dwelling and charges up to \$5.00 per occurrence to pet owner may be assessed to tenants who fail to remove pet waste in accordance with procedures.
- 5. Tenant shall identify an alternate custodian for pets in the event of tenant's illness or other absence from the dwelling unit. This identification of an alternate custodian must occur prior to the pet admission permit.
- 6. If the health or safety of a pet is threatened by the death, absence or incapacity of the owner and the owner or alternate is unwilling or unable to care for the pet, the Authority is authorized to remove and place the pet in another facility at the owner's expense not to exceed 30 days.

- 7. If the pets conduct or condition is duly determined to be a nuisance or threat to the health or safety of other tenants and the pet owner has failed to correct this violation in accordance with procedures the Authority may serve a written notice requiring the pet owner to remove the pet from the premises.
- 8. If the pets are left unattended for a period of 24 hours or more, the Lowell Housing Authority may enter the dwelling unit, remove the pet and transfer it to the proper agency, subject to the provisions of the State law and pertinent local ordinances.
- 9. The owners of pets which create a nuisance or interfere with the privacy or peace and quiet of other tenants will be given one written notice to control the pet and a second violation will be cause to require the removal of said pet from the premises. Failure to heed the second notice will be cause for tenant eviction.

Animals that are used to assist the handicapped are excluded from the pet ownership requirements.

The above are reasonable regulations adopted by the Lowell Housing Authority and therefore become a lease provision.

Federal Family Developments Pet Policy

- A. Ownership conditions A resident of a dwelling unit in a federally subsidized family public housing development may own one or more common household pets or have one or more common household pets present in the dwelling unit of such resident, subject to the reasonable requirements of the Lowell Housing Authority.
- B. Common household pet means, "a domesticated animal such as a dog, cat, bird, fish, rodent or turtle." Snakes and lizards are not allowed.

The resident must comply with the following:

- All pets must be registered with the Lowell Housing Authority before they are allowed on the premises. (Registration shall include the naming of an alternate custodian.)
- Dogs must be licensed by the City of Lowell and license must be updated annually with a copy of same provided to the Housing Manager.
- Dogs/Cats must be spayed or neutered, whichever is applicable. Certification by a licensed veterinarian must attest to this service and any required inoculations in accordance with the State Law and local ordinance. Proof of compliance to be submitted to the Lowell Housing Authority prior to the entry of pet on LHA premises.
- The resident must maintain each pet in a responsible manner.
- Pet owners are to remove and properly dispose of all removable pet waste. In the case of cats, litter boxes are to be changed a minimum of twice per week. Litter is to be double-bagged and disposed of properly.
- Dogs/cats shall be appropriately and effectively restrained (leashed) and under the control of a responsible person while in the common areas such as entrance areas and hallways, etc. The use of common areas and hallways for pet exercising or loitering is prohibited. Pets are not to be tied outside and left unattended at any time. Violation of this clause shall be a violation of resident's lease.

- Pets are excluded from common areas such as lobbies, laundry rooms, elevators, social/community rooms and meeting areas.
- Residents must comply with all applicable State and local public health, animal control, and animal anti-cruelty laws and regulations.
- Pets must comply with the following policies established by the Lowell Housing Authority:
- A. A limit on the number of animals in a unit.

Not more than one dog or cat per unit.

B. The following types of animals are prohibited:

Dangerous animals such as rotweillers, german shepards, dobermans or pit bulls.

Animals weighing more than 20 lbs at maturity.

- C. Resident shall identify an alternate custodian for pets in the event of resident illness or other absence from the dwelling unit. This identification of an alternate custodian must occur prior to the pet admission permit.
- D. If the health or safety of a pet is threatened by the death, absence, or incapacity of the owner, and the owner or alternate is unwilling or unable to care for the pet, the Authority is authorized to remove and place the pet in another facility at the owner's expense not to exceed thirty days.
- E. If the pet's conduct or condition is duly determined to be a nuisance or threat to the health or safety of other residents, and the pet owner has failed to correct this violation in accordance with procedures, the Authority may serve a written notice requiring the pet owner to remove the pet from the premises.
- F. Dogs shall not be left unattended for more than 4 hours and cats for more than 12 hours otherwise resident shall be cited. If the pets are left unattended for a period of twenty-four hours or more, the Lowell Housing Authority may enter the dwelling unit, have the dog officer remove the pet and transfer it to the proper agency, subject to the provisions of State Law and pertinent local ordinances.
- G. The owners of pets which create a nuisance or interfere with the privacy or peace and quiet of other tenants will be given one written notice to control the pet and a second violation will be cause to require the removal of said pet from the premises. Failure to heed second notice will be cause for tenant eviction.

The Housing Authority prohibits pets in buildings that share common entranceways. Service animals that assist persons with disabilities are excluded from the pet ownership policies.

The above are reasonable regulations adopted by the Lowell Housing Authority and therefore become a lease provision.

Attachment J: Lowell Housing Authority Community Service and Self-Sufficiency Policy

PURPOSE

The Community Service and Self-Sufficiency Requirement is a legislative mandate by Congress as part of the Public Housing Reform Act of 1998. Under this provision of law, the Lowell Housing Authority will require every adult (non-exempt) resident of Public Housing to perform eight (8) hours of community service each month, or participate in a Economic Self-Sufficiency Program for at least eight (8) hours every month or a combination of each activity.

WHAT IS COMMUNITY SERVICE?

The term **community service** is defined in Code of Federal Regulations 24 (CFR) 960.601 as the performance of voluntary work or duties that are a public benefit, and that serve to improve the quality of life, enhance resident self-sufficiency or increase resident self-responsibility in the community. Community Service is not employment and may not include political activities. Community service or economic self–sufficiency activities performed by residents **may not be substituted** for work ordinarily performed by Lowell Housing Authority's employees, or replace a job at any location where residents perform activities to satisfy the service requirement (24 CFR 960.609). **Economic Self-sufficiency program** is defined in 24 CFR 5.603 as any program "designed to encourage, assist, train, or facilitate the economic independence of HUD-assisted families or to provide work for such families."

WHO DOES COMMUNITY SERVICE APPLY TO?

Community Service and Self-Sufficiency applies to all (non-exempt), adult residents in public housing. There are numerous exemptions under the law for adult residents who are unable to participate or for whom the provision is unfeasible (24 CFR 960.601).

WHO IS EXEMPT FROM COMMUNITY SERVICE?

- 1. Persons age 62 years or older
- 2. Blind or disabled (as defined under 216(i)(1) or 1614 of the Social Security Act (42 U.S.C.416(i)(1), 1382© and who certify that because of this disability they are unable to comply with the service provisions or primary caretakers of such individuals.
- 3. Engaged in work activities: defined in Section 401(d) of the Social Security Act (42 U.S.C.607(d) as the following:
 - a. Unsubsidized employment
 - b. Subsidized private-sector employment
 - c. Subsidized public-sector employment
 - d. Work experience (including work associated with the refurbishing of publicly assisted housing) if sufficient private—sector employment is not available.
 - e. On-the-job training
 - f. Job Search and Job-Readiness assistance
 - g. Community Service programs

- h. Vocational educational and training (not to exceed 12 months with respect to any individual)
- i. Job Skills training directly related to employment
- j. Education directly related to employment in the case of a recipient who has not received a High School Diploma or a Certificate of High School Equivalency.
- k. Satisfactory attendance at secondary school or in a course of study leading to a Certificate of General Equivalence, in the case of a recipient who has not completed secondary school or received such as a certificate (GED course).
- 1. The provision of Childcare Services to an individual who is participating in a Community Service Program.
- m. Persons receiving welfare assistance, an adult who is receiving assistance, benefits or services under a state program funded under Part A of Title IV of the Social Security Act (42 U.S.C.601 et. seg.) or under any other welfare program of the State in which the Lowell Housing Authority is located including a state-administered welfare-to-work program and has not been found by the State or other administering entity to be in noncompliance with such program.

WHAT ARE CONSIDERED AS COMMUNITY SERVICE & SELF-SUFFICIENCY ACTIVITIES?

The Lowell Housing Authority will determine what activities are acceptable under community service. Some examples **may** include but not limited to:

Assisting in an after school program

- 1. Volunteering at a Lowell Public School
- 2. Assisting with an elderly development gardening and landscaping project
- 3. Taking GED course
- 4. Taking English as a Second Language (ESL) or Literacy course
- 5. Involvement in Homeownership Counseling
- 6. Volunteering in any Lowell Housing Authority's training and educational programs
- 7. Or any other Lowell Housing Authority's activity

ECONOMIC SELF-SUFFICIENCY PROGRAM ACTIVITIES CAN BE:

- 1. Job training
- 2. Employment counseling
- 3. Work place
- 4. Basic Skills training
- 5. Education
- 6. English proficiency
- 7. Workfare
- 8. Financial or household management
- 9. Apprenticeship

10. Or any program necessary to ready a participant for work (including a substance abuse or mental health treatment program), or other work activities.

Some examples of HUD economic self-sufficiency programs include:

- 1. Family Self-Sufficiency program
- 2. Resident Opportunity and Self –Sufficiency program
- 3. Moving to Work
- 4. Welfare to Work
- 5. Moving to Opportunity
- 6. HOPE VI
- 7. Public Housing Drug Elimination Program

WHAT COMMUNITY SERVICE IS NOT

24 CFR 960.609

- 1. Employment (paid wages)
- 2. Political Activities
- 3. Work ordinarily performed by the Lowell Housing Authority's employees
- 4. Replace a regular job

WHAT ARE THE LOWELL HOUSING AUTHORITY RESPONSIBILITIES IN ASSURING COMPLIANCE FOR COMMUNITY SERVICES

- 1. The Lowell Housing Authority's residents must comply with the community service and self-sufficiency requirements beginning October 1, 2000.
- 2. The Lowell Housing Authority's Community Services Program Staff will determine eligibility of exempt and nonexempt public housing adult residents.
- 3. The Lowell Housing Authority has incorporated the community service and self-sufficiency provision into residents' lease.
- 4. The Lowell Housing Authority will act as the site performing the community services activity, but, instead, will provide a list of possible sites in the community or activities that are acceptable to meet the service requirement.
- 5. The Lowell Community Services Program Staff will meet with each resident that is required to complete community services and give general community service guidelines on types of activities, but have great flexibility in determining where and how they will meet the service requirement as long as the activity is unpaid and can be documented.
- 6. The Lowell Housing Authority's property mangers will review family compliance with service requirements and must verify such compliance annually at least 30 days prior to end of 12-month lease term.
- 7. The Lowell Housing Authority's Community Service resident will be expected to obtain written verification of completion of the activities and the number of hours performed from participating agency or organization.
- 8. Third party administrators must provide the Lowell Housing Authority's Community Services Program Staff with verification of resident or family compliance.

9. The Community Service requirement is part of the lease. Penalties for non-compliance will apply. It is the Lowell Housing Authority's intention to make every effort to assist individuals in meeting the requirements.

Residents who fail to comply with the mandate of Community Service will be given an opportunity to develop a Plan of Correction to assist them in fulfilling their obligation in a constructive manner, leading toward self-sufficiency.

Attachment K: Section 8 Homeownership Capacity Statement

The intent of the Plan is to develop specific local homeownership policies within program regulations designed to allow Section 8 program participants to become homeowners, while including adequate safeguards to protect program integrity, the Lowell Housing Authority and program participants.

Prior to providing details of the Administrative Plan, the LHA feels it is important to note that it has been operating an on going Homeownership Program since 1998. The Program is open to public housing residents, as well as Section 8 program participants. In terms of program requirements, the LHA's Homeownership Program is very similar to the Homeownership Option for Section 8 program participants currently in effect. The Administrative Plan has been developed in compliance with all known HUD regulations and with knowledge gained from past experiences derived from the LHA's on going Homeownership Program.

HUD REQUIREMENTS

Program participants will be selected from the current base of Section 8 participants. Initially the Program size will be limited to ten (10) families. The Authority will choose candidates for the Program based on the length of time of participation in the Section 8 Rental Assistance Program. All participants must meet the following minimum requirements as mandated by HUD.

- 1. Must be a first time homeowner as defined by HUD. Specifically, applicants cannot have owned a home within the past three years.
- 2. Both the family and the adult members who will own the home must be able to document a minimum annual income (excluding welfare) of \$10,300.
- 3. One or more adult family members must be able to document that he or she has been continually employed (at least 30 hours per week) during the prior year. An interruption of 4 weeks or less is not considered a break in continuity. Considerations will be given for longer breaks in employment IF the adult family members were working an average of 20 hours per week and attending school or job training for 10 hours a week or more. Exemptions shall be granted to elderly and disabled participants.
- 4. Must complete a homeownership counseling program provided free through the LHA.
- 5. Must not have defaulted previously on Section 8 Homeownership Assistance.
- **6.** Program participant(s) must determine and document whether or not the unit is located in an airport runway clear zone or an airfield clear zone.
- 7. Program participants must determine and document whether or not the unit is located in a flood hazard area. Units in flood hazard areas must retain flood insurance.

2. LHA BRIEFINGS and HOMEOWNERSHIP COUNSELING

While the LHA realizes that not all Section 8 tenants are ready, willing and able to purchase a home, it plans to notify all current Section 8 program participants in writing, of the newly enacted Homeownership Option and provide a brief description of the program and its possible benefits.

If a tenant responds to the initial letter, the tenant will be mailed an application for entry into the Homeownership Option Program. Once the application has been completed and returned, the LHA will order and pay for a credit report in the name(s) of the applicant(s), perform an employment verification for all applicant(s) and determine the applicant's ability to qualify for financing and the amount of said financing. At this point, an individual briefing session will be scheduled.

At the LHA briefing session, the applicant(s) and at least two LHA staff persons currently involved with the Authority's ongoing Homeownership Program will be in attendance. The LHA will provide the program participant(s) with information regarding geographic choice, portability and benefits of purchasing in low poverty areas. Additionally the participant's application, including their verified employment history and their current credit report, will be discussed and a determination of participant readiness to purchase will be made.

Having an active ongoing Homeownership Program, LHA staff has worked closely with local banks and are familiar with qualifying ratios and bank formulas used for evaluating home loan applications. Using income information supplied and verified by the applicant(s) employer and credit information taken from the applicant(s) credit report, LHA staff will determine if the applicant(s) income, credit history and current monthly installment debt are such that said applicant(s) is likely to qualify for a home loan and, if so, the approximate amount of the loan.

Assuming the applicant(s) is likely to qualify for a home loan in an amount sufficient to purchase a suitable home, the LHA will proceed to enroll the applicant in "Project Genesis", which is a HUD approved homebuyer counseling program. Administered by Merrimack Valley Housing Partnership, "Project Genesis" consists of three, two-hour counseling sessions. Qualified professionals in the field of housing and related issues teach instructional classes.

Homebuyer counseling will include the following elements:

- 1. Home maintenance
- 2. Budgeting and money management
- 3. Credit Counseling
- 4. Negotiate purchase price
- 5. Financing
- 6. Home search
- 7. Advantages of purchasing in areas that do not have high concentrations of low income families

- 8. Information regarding fair housing
- 9. Information relative to settlement procedures, truth in lending laws and loan terms

The LHA will strongly consider local circumstances and the needs of individual families when providing briefing and counseling. The LHA plans to require that program participants enroll in and complete post purchase counseling for a period of one year. The one-year local requirement may be extended at the discretion of the LHA.

SEARCH TIME / OPTIONS FOR HOUSEHOLDS UNABLE TO BUY

The LHA has chosen not to establish a minimum/maximum search time for program participants to select and purchase a home. Also, the LHA will not require program participants to provide periodic reports regarding the home search process.

UNIT ELIGIBILITY / INSPECTION REQUIREMENTS

In terms of unit eligibility, the LHA is required to enforce specific unit eligibility standards. One such standard is the type of unit a program participant may purchase. Under program guidelines, participants are restricted to purchasing existing or new single-family homes, condominiums and cooperatives units. The purchase of multi unit structures, including two family dwellings, is prohibited.

In terms of unit inspections, the Homeownership Option requires two pre-purchase inspections. One will be performed by a qualified LHA employee, while the second inspection is to be performed by a privately employed qualified professional Home Inspector. There will be no fee associated with the LHA inspection. However, the program participant must pay for the cost of the inspection done by a professional Home Inspector. The LHA will review the inspection performed by the professional Home Inspector and determine if the dwelling is suitable for purchase and eligible for sale to a program participant. The LHA may disapprove a unit based on information provided in the Inspection Reports.

The Lowell Housing Authority plans to utilize the same procedure for unit inspection as it now uses for Section 8 rental units. Currently, the LHA has qualified staff persons designated to perform unit inspections prior to occupancy. The inspection conducted by the Authority will be used to determine compliance with Housing Quality Standards.

When a Section 8 unit is ready for inspection, the LHA inspector will gain access to the unit by coordinating with the property owner. The LHA inspector then conducts a thorough room-by-room inspection of the premises, including the basement and any and all mechanical systems, all common areas and the exterior. The inspection results are written on the LHA standard unit inspection form and maintained on file. The unit must meet the inspection criteria of Housing Quality Standards in order to qualify for the Homeownership Program.

If the unit fails the inspection, the owner of the property will be required to make needed repairs in order to bring the unit into compliance with Housing Quality Standards.

As part of its existing homebuyer program, the LHA requires a home inspection by a qualified home inspector. In an effort to provide the potential Section 8 buyers with a choice of qualified home inspectors, the LHA has developed a list of qualified home inspectors in the Greater-Lowell area. Each applicant will be given a copy of the list and the potential homebuyer(s) may select whomever they want. It should also be mentioned that prior to placing a home inspector's name on the list, the LHA requires said home inspector provide the LHA with their qualifications.

If the applicant wishes to utilize a home inspector who is not on the list the LHA will permit the applicant to do so. However, the LHA will require that the selected home inspector provide the LHA and the applicant with qualifications that are acceptable to the LHA.

CONTRACT OF SALE / BUYER PROTECTION

In terms of the contract for sale, the LHA plans to utilize the same contract for sale as it now uses for its ongoing homebuyer program.

The contract for sale will contain an additional list of provisions including the following:

- 1. The price and other terms of sale.
- 2. The purchaser will arrange for a pre-purchase inspection to be performed by an independent inspector selected and paid for by the purchaser.
- 3. The purchaser is not obligated to purchase the unit unless the inspection is satisfactory to the purchaser and the LHA.
- 4. The purchaser is not obligated to pay for any repairs.
- 5. The seller certifies that he or she has not been debarred, suspended, or subject to a limited denial of participation under part 24 of this title.

FINANCING

The LHA plans to utilize the same financing program as is currently in effect as part of the Authority's on going Homeownership Program. Since 1997, the LHA has assisted twenty former public housing residents and Section 8 program participants in becoming first time homebuyers.

The financing package is as follows:

First mortgage – 80% of purchase price
 Second mortgage - 15% of purchase price
 Third mortgage - 4.5% of purchase price
 Buyer cash - 0.5% of purchase price

The LHA has developed an excellent working relationship with several local banks for first mortgage commitments, the Lowell Development and Financial Corporation for second mortgage financing and the City of Lowell for third mortgage financing (down payment assistance).

The aforementioned financing package has several positive aspects, which work to the advantage of the purchaser including the following:

- 1. Minimum cash down (0.5%)
- 2. Second mortgage has deferred payments for first five years
- 3. Purchaser not required to pay private mortgage insurance

The program participant will be required to have adequate funds to meet the .5% down payment amount and to pay all closing costs. Assessments of costs involved will be completed on a case by case basis.

In addition to the financing package previously described, the LHA plans to implement the following requirements:

- 1. Prohibit balloon payments
- 1. LHA to reserve the right to approve or reject financing terms and conditions
- 2. Allow seller financing on a case by case basis
- 3. Purchasers must not exceed qualifying ratio and must meet all other financing requirements established by the first mortgage lender.

AMOUNT OF ASSISTANCE

The amount of the Homeownership Assistance Payment shall be a sum equal to the lower of:

- 1. The payment standard minus the total tenant payment
- 2. The family's monthly homeownership expenses minus the total tenant payment

The payment standard for a family is the lower of:

- 1. The payment standard for the family unit size
- 2. The payment standard for the size of the home

If the home is located in an exception payment standard area, the LHA will use the approximate payment standard for the exception payment standard area. The LHA will use the same payment schedule, payment standard amounts and subsidy standards for the Homeownership Option as for the Rental Voucher Program. The LHA will conduct an annual reexamination of program participants in order to update income, family size and other relevant data and adjust the payment standard accordingly.

The LHA has adopted the following homeownership expenses in accordance with HUD requirements:

- 1. Principal and interest on initial mortgage(s) debt including refinancing if any
- 2. Real estate taxes
- 3. Sewer and water fees
- 4. Trash pick up and disposal fees
- 5. Homeowners insurance costs
- 6. Allowance for maintenance expenses*
- 7. Allowance for costs of major repairs and replacements**
- 8. Utility allowance
- 9. Principal and interest on debt incurred to finance major repairs or HCP accessible
- * Monthly allowance for maintenance \$75 ** Monthly allowance for major repairs and replacements \$75

If the home is a cooperative or condominium unit, homeownership expenses will include maintenance fees assessed by the condominium or cooperative homeowner association. Additionally, the LHA will make payment directly to the first mortgage lender. If the assistance payment exceeds the amount due the lender, the LHA will pay the balance directly to the homeowner.

The term of homeowner assistance shall be fifteen (15) years if the term of the first mortgage is twenty (20) years or longer, except in the case of elderly and disabled program participants where the maximum term of fifteen (15) years does not apply. In all other cases, the term shall be ten (10) years.

POST PURCHASE REQUIREMENTS FOR FAMILIES

The family must sign a statement of homeowner obligations before the start of homeownership assistance agreeing to comply with all obligations under the program. In keeping with HUD regulations, the LHA has imposed the following post purchase requirements:

- 1. The family must reside in the home. If the family moves out of the home, the LHA will not continue homeownership assistance payments after the month when the family moves out.
- 2. The LHA will require each family receiving homeownership assistance to attend and participate in post purchase counseling. The counseling sessions will be administered by LHA staff and will focus on home maintenance issues, family finances and budgeting and maintaining good credit by ensuring that the family is paying off its credit card and other monthly debt in a timely fashion.
- 3. The family must comply with the terms of all mortgage(s) securing debt incurred to purchase the home and any refinancing debt, if applicable.

- 4. The family must not convey or transfer ownership of the home while receiving homeownership assistance.
- 5. The family may grant a mortgage on the home for debt incurred to finance the purchase of the home or any refinancing of such debt.
- 6. After the death of a family member who holds title to the home, homeownership assistance will continue pending settlement of the estate provided that the family continues to occupy the home.
- 7. The family must comply with all requirements of the Section 8 Program or be subject to termination of assistance.
- 8. The family must allow the LHA access to the home for the purpose of performing an inspection, if it is so required.

The family must supply the LHA with the following information upon request:

- 1. Information relative to any mortgage(s) secured by the property.
- 2. Any sale or transfer of any interest in the home.
- 3. The family must provide the LHA with its homeownership expenses.
- 4. The family must notify the LHA before moving out of the home.
- 5. The family must notify the LHA if it defaults on any mortgage securing debt incurred to purchase the home. If the family defaults on the mortgage, the LHA may choose to issue a Voucher to the family to facilitate a move to a rental unit and continue rental assistance. However, the determination will be at the LHA's discretion, based on the good faith efforts of the family to meet its obligations and prevent default.
- **6.** Proof that no family member has an ownership interest in other real estate while receiving homeownership assistance.

PORTABILITY

The LHA will not be accepting any new vouchers holders as part of the Homeownership Option. If a family currently participating in the LHA 's Section 8 Rental Voucher Program wants to purchase a home outside of the LHA 's jurisdiction under the Homeownership Option it may do so provided that the receiving PHA is accepting new homeownership families and provided that the family meets all the requirements of the receiving PHA.

RECAPTURE OF HOMEOWNERSHIP ASSISTANCE

Program recipients participating in the Homeownership Option are subject to recapture provisions if they sell their unit within ten (10) years of initially purchasing the unit.

At the time of sale, the LHA will place a lien on the property in accordance with HUD regulations. The lien will be drawn up in such a way that it is consistent with State and local law. The amount of homeownership assistance subject to recapture will be the lesser of the following two recapture alternatives:

- 1. The amount of homeownership assistance subject to recapture will automatically be reduced over a ten-year period, beginning one year from the purchase date, in annual increments of ten percent. At the end of the ten-year period, the amount of homeownership assistance subject to recapture will be zero.
- 1. The difference between the sales price and the purchase price of the home minus the costs of any capital expenditures, the costs incurred by the family in the sale of the home, the amount of the difference between the sales price and purchase price that is being used, upon sale, towards the purchase of a new home under the Section 8 Homeownership Option and any amounts that have been previously recaptured.

In the case of a refinancing of the home, the recapture will be an amount equaling the lesser of:

- 1. The amount of homeownership assistance subject to recapture will automatically be reduced over a ten-year period, beginning one year from the purchase date, in annual increments of ten percent. At the end of the ten-year period, the amount of homeownership assistance subject to recapture will be zero.
- 1. The difference between the current mortgage debt and the new mortgage debt minus the costs of any capital expenditures, the costs incurred by the family in the refinancing of the home and any amounts that have been previously recaptured.

In the case of identity-of-interest transactions, the LHA will establish a sales price based on fair market value.

OTHER PROVISIONS

Section 8 families that currently receive Section 8 rental assistance can enter a lease-purchase agreement. Prior to closing the sale, they will receive conventional rental assistance and the Section 8 payment cannot be used to cover the "homeownership premium" (the portion of the payment used to accumulate a down payment or reduce the purchase price). Instead, the family must use its own funds for the premium. The LHA must and will exclude the homeownership premium in determining rent reasonableness.

A family receiving homeownership assistance can move to a new unit with homeownership assistance, as long as it is in compliance with program requirements, no family member has any ownership interest in the prior unit, and the LHA has sufficient funds. To move with continued homeowner assistance, families must again meet all eligibility requirements. A family may not move more than one time per year.

Attachment L: RAB Membership

PURPOSE: In response to the requirements of the Quality Housing and Work Responsibility Act of 1998 (QHWRA), the Lowell Housing Authority has established a Resident Advisory Board (RAB). The purpose of the Resident Advisory Board is to provide assistance to the housing authority in evaluating agency policies and the Agency Plan

GUIDELINES: In drafting the Five Year Plan and the First Annual Plan in FY 2000, because the Lowell Housing Authority does not have an Authority-wide Tenant Council, it invited the Tenant Councils for each development to appoint representatives, the number for each being based on the size of the development. In addition, Section 8 voucher recipients were invited by a letter to all, to volunteer to serve on the RAB.

In all 45 members were selected. The same RAB members were invited to participate in the preparation of the FY 2001 Annual Plan.

In addition, members were encouraged to meet separately with their respective Councils and other Voucher members who volunteered between meetings of the RAB.

Lowell Housing Authority Lowell, Massachusetts

Resident Advisory Board

2001

NAME	ADDRESS	DEVELOPMENT	TITLE/PROGRAM
Michael Anneheim	657 Merrimack St.	Archambault Towers	Resident /Public Housing/President/
Wanda Bautista	#232 200 Mass Mills Drive #216	Massachusetts Mills	Tenant Council Resident/Section 8 Voucher Program
Robert Brady	735 Broadway St. #B 21	Francis Gatehouse	Resident/Public Housing
John Burke	604 Market St. # H 314	North Common Village	Resident/Public Housing/Treasurer/ Tenant Council
Nancy Burke	604 Market St. # H 314	North Common Village	Resident/Public Housing/Secretary

		of Tenant Council
735 Broadway St. #125	Francis Gatehouse	Resident/Public Housing/Vice President/Tenant Council
137 High St. # 211 E	Father Norton Manor	Resident/Public Housing
657 Merrimack St. # 416	Archambault Towers	Resident/Public Housing
18-E Gilmore St.	Private Landlord	Resident/Section 8 Voucher Program
26 O'Brien Terr. #508	North Common Village	Resident/Public Housing
50 Summer St.	Bishop Markham Village	Resident/Public Housing
137 High St. # 401-E	Father Norton Manor	Resident/Public Housing
50 Summer St. #112	Bishop Markham Village	Resident/Public Housing/Vice President/Tenant Council
	#125 137 High St. # 211 E 657 Merrimack St. # 416 18-E Gilmore St. 26 O'Brien Terr. #508 50 Summer St. 137 High St. # 401-E 50 Summer St.	#125 137 High St. #211 E 657 Merrimack St. #416 18-E Gilmore St. Private Landlord 26 O'Brien Terr. #508 50 Summer St. Bishop Markham Village 137 High St. #401-E 50 Summer St. Bishop Markham

NAME	ADDRESS	DEVELOPMENT	TITLE/PROGRAM
Rita Grady	735 Broadway St. # B 24	Francis Gatehouse	Resident/Public Housing/ President/ Tenant Council
Mamie	117 High St.	Father Norton	Resident/Public
Groenendal	# 211 W	Manor	Housing/Treasurer/ Tenant Council
Jeannette	657 Merrimack	Archambault	Resident/Public
Hedlund	St. # 738	Towers	Housing
Hilda Howard	137 High St.	Father Norton	Resident/Public
	# 301-E	Manor	Housing
Dinorah Marquez	205-207 School St.	Private Landlord	Section 8 Voucher
	# 2		Program
Mary McCarthy	22 A Faulkner St.	Mass 1-4	Resident/Public
		Elderly/Disabled	Housing
Pamela Miller	20 Morse St.	G.W. Flanagan	Resident/Public
			Housing/President/
7	115 770 7 0		Tenant Council
Ricardo Montalvo	117 High St.	Father Norton	Resident/Public
	# 405 W	Manor	Housing/President/
TO M	525 D 1 C4	E . C . I	Tenant Council
Theresa Morin	735 Broadway St. # 315	Francis Gatehouse	Resident/Public Housing
Robert Murphy	14B Faulkner St.	Mass 1-4	Resident/Public
Robert Brurphy	14D Taulklief St.	Elderly/Disabled	Housing
Camen Ortiz	25 Avenue C	G.W. Flanagan	Resident/Public
	2011/01100	3VVVI iunugun	Housing
Joan Paquette	18-C Faulkner St.	Mass 1-4	Resident/Public
•		Elderly/Disabled	Housing
Noel Perez	438 Adams St.	North Common	Resident/Public
	#104	Village	Housing
Henry Perrin	408 Adams St.	North Common	Resident/Public
	#132	Village	Housing
Carol Proctor	50 Summer St.	Bishop Markham	Resident/Public
	#84	Village	Housing
Priscilla Rivers	50 Summer St.	Bishop Markham	Resident/Public
	#86	Village	Housing/President/
			Tenant Council
Edward Santos	340 Suffolk St.	North Common	Resident/Public
	#435	Village	Housing

NAME	ADDRESS	DEVELOPMENT	TITLE/PROGRAM
Estelle Silva	657 Merrimack	Archambault	Resident/Public
	St.	Towers	Housing
Gladys St. Jean	117 High St.	Father Norton	Resident/Public
	# 302 W	Manor	Housing
Anna Suarez	117 High St.	Father Norton	Resident/Public
	# G7W	Manor	Housing
Martha Torres	596 Market St.	North Common	Resident/Public
	#350	Village	Housing
Rita Tyrell	735 Broadway St.	Francis Gatehouse	Resident/Public
	# 104		Housing
Angel Vega	408 Adams St.	North Common	Resident/Public
	#128	Village	Housing/President/
			Tenant Council
Linda Wesinger	735 Broadway St.	Francis Gatehouse	Resident/Public
	#B 20		Housing
Donna Whelan	145 Gorham St.	Bishop Markham	Resident/Public
	# 264	Village	Housing
Sharyn Whalen	198 South St.	Bishop Markham	Resident/Public
	# H201	Village	Housing
Rosaline Willie-	21 Avenue C	G.W. Flanagan	Resident/Public
Bongo			Housing
Tomas Santos	608 Lakeview	667-2C	Resident/Public
	Ave.	Elderly/Disabled	Housing
Anita Dabuc	153 Gershom Ave. #2	Private Landlord	Resident/Section 8 Voucher Program

Annual Statement/Performance and Evaluation Report Comprehensive Grant Program (CGP) Part I: Summary

U.S. Department of Housing and Urban Development

Office of Public and Indian Housing

HA Name:	norve oranic rrogram (e-or) raiver summing	Comprehensive Gra	ant Number: FFY of G	rant Approval:					
Lowell Housing Authority MA 06P00170798 1998									
☐ Original An	nual Statement	nnual Statement/Revision Number	evision Number Performance and Evaluation Report for Program Year Ending 3/31/01						
☐ Final Perfor	mance and Evaluation Report								
		Total Estimat		•	ctual Cost				
Line No.	Summary by Development Account	Revised 4	Revised 5	Obligated	Expended				
I	Total Non-CGP Funds (City of Lowell)	0	35,000	35,000	35,000				
2	1406 Operations (May not exceed 10% of line 19)	0	0	0	0				
3	1408 Management Improvements	225,000	225,000	225,000	224,560				
4	1410 Administration	339,471	339,471	339,471	339,471				
5	1411 Audit	0	0	0	0				
6	1415 Liquidated Damages	0	0	0	0				
7	1430 Fees and Costs	250,000	250,000	250,000	248,166				
8	1440 Site Acquisition	100,000	68,043	68,043	68,043				
9	1450 Site Improvement	568,704	556,249	556,249	553,850				
10	1460 Dwelling Structures	1,779,540	1,828,952	1,828,952	1,493,116				
11	1465.1 Dwelling EquipmentNonexpendable	0	0	0	0				
12	1470 Nondwelling Structures	5,000	0	0	0				
13	1475 Nondwelling Equipment	127,000	127,000	127,000	95,165				
14	1485 Demolition	0	0	0	0				
15	1490 Replacement Reserve	0	0	0	0				
16	1495.1 Relocation Costs	0	0	0	0				
17	1498 Mod Used for Development	0	0	0	0				
18	1502 Contingency (may not exceed 8% of line 19)	0	0	0	0				
19	Amount of Annual Grant (Sum of lines 2-18)	3,394,715	3,394,715	3,394,715	3,022,371				
20	Amount of line 19 Related to LBP Activities	0	0	0	0				
21	Amount of line 19 Related to Section 504 Compliance	0	0	0	0				
22	Amount of line 19 Related to Security	0		100,000	100,000				
23	Amount of line 19 Related to Energy Conservation Measures	0	0	0	0				
Signature of Ex	ecutive Director & Date:	Signature of	Public Housing Director/Office	e of Native American Programs	Administrator & Date:				
X		X							

¹ To be completed for the Performance and Evaluation Report or a Revised Annual Statement. 2 To be completed for the Performance and Evaluation Report.

U.S. Department of Housing and Urban Development Office of Public and Indian Housing

Development		Development		Total Estin	mated Cost	Total Actual Cost		
Number/Name LHA-Wide Activities	General Description of Major Work Categories	Account Number	Quantity	Revised (4)	Revised (5)	Funds Obligated	Funds Expended	Status of Proposed Work
LHA-wide	Fees/Costs (M98-1)	1430	N/A	250,000	250,000	250,000	248,166	Complete
	Non-Dwelling Equipment (M98-2) (cruiser, finger print system, satellite training system)	1475	N/A	125,000	125,000	125,000	95,165	Complete
	Administrative (M98-3)	1410	N/A	339,471	339,471	339,471	339,471	Complete
	Management Improvements (M98-4)	1408	N/A	125,000	125,000	125,000	124,560	Complete
	Contingency (M98-5)	1502	N/A	0	0	0	0	N/A
	Overrun/Step-Up Program (M98-6)	1408	N/A	100,000	100,000	100,000	100,000	Complete
1001 North Common	Roof Reconfiguration/partial (M98-7)	1460	5 bldgs.	141,055	141,055	141,055	141,055	Complete
Village	Window Refurbishment (M98-8)	1460	3,000	0	0	0	0	Deferred
	Bathtub Reconditioning/Replacement (M98-9)	1460	250	0	0	0	0	Deferred
_	Site Acquisition (M98-10)	1440		100,000	68,043	68,043	68,043	Complete

⁽¹⁾ To be completed for the Performance and Evaluation Report or a Revised Annual Statement.

Signature of Executive Director and Date

Signature of Public Housing Director/Office of Native American Programs Administrator and Date

⁽²⁾ To be completed for the Performance and Evaluation Report.

U.S. Department of Housing and Urban Development Office of Public and Indian Housing

Development	Development			Total Estin	nated Cost	Total Actual Cost		
Number/Name LHA-Wide Activities	General Description of Major Work Categories	Account Number	Quantity	Revised (4)	Revised (5)	Funds Obligated	Funds Expended	Status of Proposed Work
1002 George W	Roads/Walkways Re-Paving (M98-11)	1450	N/A	428,404	428,404	428,404	426,005	Complete
Flanagan Development	Install Handicap Ramp (M98-12)	1460	1	9,700	9,700	9,700	9,700	Complete
Bovolopinion	Roof Rain Diverters (M98-13)	1460	200	0	0	0	0	Deferred
	Community Room Access Connection (M98-14)	1470	N/A	5,000	0	0	0	Deferred
	,	1460	100	0	0	0	0	Deferred
	Kitchen Cabinet Bracing (M98-15) Gas Line Replacement (M98-16)	1460	N/A	70,000	70,863	70,863	70,863	Complete
1003 Bishop Markham	Elevator Upgrade (M98-17)	1460	9	125,000	50,595	50,595	38,086	Complete
Village	Community Area Repairs (M98-18)	1460	N/A	150,000	323,327	323,327	0	On-going
	Roof Repairs (low-rise buildings) (M98-19)	1460	3	275,862	275,862	275,862	275,862	Complete
1004 Faulkner Street Development	Site Work (M98-20)	1450	N/A	140,300	127,845	127,845	127,845	Complete

⁽¹⁾ To be completed for the Performance and Evaluation Report or a Revised Annual Statement.

Signature of Executive Director and Date

Signature of Public Housing Director/Office of Native American Programs Administrator and Date

⁽²⁾ To be completed for the Performance and Evaluation Report.

U.S. Department of Housing and Urban Development Office of Public and Indian Housing

Development		Development		Total Estir	nated Cost	Total Ac	tual Cost	
Number/Name LHA-Wide Activities	General Description of Major Work Categories	Account Number	Quantity	Revised (4)	Revised (5)	Funds Obligated	Funds Expended	Status of Proposed Work
1004 Faulkner Street Development	Apartment Door/Lock/Threshold Replacement (M98-21)	1460	26	0	0	0	0	Deferred
1005 Fr. Norton Manor	Elevator Refurbishment (M98-22)	1460	2	0	0	0	0	Deferred
1006 Dewey G.	Hallway Upgrade (M98-23)	1460	7	548,165	548,165	548,165	548,165	Complete
Archambault Towers	Roof Replacement (M98-24)	1460	1	150,013	150,013	150,013	150,013	Complete
	Elevator Upgrade (M98-25)	1460	2	125,000	75,000	75,000	75,000	Complete
1007 Hartwell Court	Deferred			0	0	0	0	N/A

(1)	To be completed for the Performance and Evaluation Report or a Revised Annual Statement.	

Signature of Executive Director and Date

Signature of Public Housing Director/Office of Native American Programs Administrator and Date

⁽²⁾ To be completed for the Performance and Evaluation Report.

General Description of Major

Work Categories

Development

Number/Name

LHA-Wide

U.S. Department of Housing and Urban Development Office of Public and Indian Housing

Quantity

Total Estimated Cost

Revised (4)

Revised (5)

Development

Account

Number

Total Actual Cost

Funds

Obligated

Funds

Expended

Status of

Proposed Work

Activities	Work Gategories	Number	Quantity	TCVISCO (4)	rtevised (5)	Obligated	Expended	Troposca Work	
1011 Francis Gatehouse Mill	Access Implementation (M98-26) Add Washers/Dryers (M98-27)	1460 1475	N/A 4	8,000 2,000	0 2,000	0 2,000	0	Deferred Complete	
1012 and 1014 Scattered Sites	Kitchen/Bathroom General Unit Refurbishment (M98-28)	1460	15	176,745	184,372	184,372	184,372	Complete	
TOTAL:				3,394,715	3,394,715	3,394,715	3,022,371		
(1) To be completed for the	e Performance and Evaluation Report or a Revised A	Annual Statement.		(2) To be completed	for the Performance	and Evaluation Report	t.		
Signature of Executive Dire	Signature of Executive Director and Date				Signature of Public Housing Director/Office of Native American Programs Administrator and Date				

Annual Statement/Performance and Evaluation Report Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF) Part III: Implementation Schedule

PHA Name: Lowell Housing Authority		Replacement Hou	gram No:CGP MA using Factor No:	ype and Nui 106P00170798	Federal FY of Grant: 1998		
Development Number Name/HA-Wide Activities		All Funds Obliga Quarter Ending D		(Q	ll Funds Expenduarter Ending D		Reasons for Revised Target Dates
	Original	Revised	Actual	Original	Revised	Actual	
98-1	12/31/99		12/31/99	6/30/01		6/30/01	
98-2	12/31/99		6/30/99	6/30/01		6/30/01	
98-3	12/31/99		6/30/99	6/30/01		6/30/00	
98-4	12/31/99		6/30/99	6/30/01		6/30/01	
98-5	12/31/99		6/30/99	6/30/01			deferred
98-6	12/31/99		6/30/99	6/30/01		6/30/00	
98-7	12/31/99		6/30/99	6/30/01			deferred
98-8	12/31/99		6/30/99	6/30/01			deferred
98-9	12/31/99		6/30/99	6/30/01		6/30/01	
98-10	12/31/99		6/30/99	6/30/01			deferred
98-11	12/31/99		6/30/99	6/30/01			deferred
98-12	12/31/99		6/30/99	6/30/01			deferred
98-13	12/31/99		6/30/99	6/30/01		6/30/01	
98-14	12/31/99		12/01/99	6/30/01		6/30/01	
98-15	12/31/99		12/31/99	6/30/01		6/30/00	
98-16	12/31/99		12/31/99	6/30/01			deferred
98-17	12/31/99		12/31/99	6/30/01			deferred
98-18	12/31/99		6/30/99	6/30/01		6/30/99	
98-19	12/31/99		12/31/99	6/30/01		6/30/01	
98-20	12/31/99		12/31/99	6/30/01			deferred
98-21	12/31/99		6/30/99	6/30/01		6/30/01	
98-22	12/31/99		6/30/99	6/30/01		6/30/00	

Annual Statement/Performance and Evaluation Report Comprehensive Grant Program (CGP) Part I: Summarv

U.S. Department of Housing and Urban Development

Office of Public and Indian Housing

HA Name:	<u> </u>	Number: FFY of G	ant Approval:								
Lowell Ho	Lowell Housing Authority MA 06P00170899 1999										
	Annual Statement ☐ Reserve for Disasters/Emergencies ☐ Revis	mber Performance and	d Evaluation Report for Prog	ram Year Ending 3/31/01							
☐ Final Performance and Evaluation Report Total Estimated Cost Total Actual Cost 2											
		Total Estimated									
Line No.	Summary by Development Account Total Non-CGP Funds	Original	Revised (1)	Obligated	Expended						
2	1406 Operations (May not exceed 10% of line 19)	0									
3	1408 Management Improvements	350,000	284,502	284,502	48,983						
4	1410 Administration	385,821	385,821	385,821	384,855						
5	1411 Audit	0	0	0	0						
6	1415 Liquidated Damages	0	0	0	0						
7	1430 Fees and Costs	200,000	200,000	200,000	200,000						
8	1440 Site Acquisition	100,000	0	0	0						
9	1450 Site Improvement	100,000	131,200	122,840	57,548						
10	1460 Dwelling Structures	2,577,000	2,711,298	2,476,572	1,827,526						
11	1465.1 Dwelling EquipmentNonexpendable	0	0	0	0						
12	1470 Nondwelling Structures	0	0	0	0						
13	1475 Nondwelling Equipment	95,396	95,396	90,000	9,424						
14	1485 Demolition	0	0	0	0						
15	1490 Replacement Reserve	0	0	0	0						
16	1495.1 Relocation Costs	50,000	50,000	50,000	6,295						
17	1498 Mod Used for Development	0	0	0	0						
18	1502 Contingency (may not exceed 8% of line 19)	0	0	0	0						
19	Amount of Annual Grant (Sum of lines 2-18)	3,858,217	3,858,217	3,609,735	2,534,631						
20	Amount of line 19 Related to LBP Activities										
21	Amount of line 19 Related to Section 504 Compliance										
22	Amount of line 19 Related to Security										
23	Amount of line 19 Related to Energy Conservation Measures										
Signature of Exc	ecutive Director & Date:	Signature of P	ublic Housing Director/Office of	f Native American Programs	Administrator & Date:						
X		X									

¹ To be completed for the Performance and Evaluation Report or a Revised Annual Statement. 2 To be completed for the Performance and Evaluation Report.

U.S. Department of Housing and Urban Development Office of Public and Indian Housing

Development		Development		Total Estir	mated Cost	Total Ac	tual Cost	
Number/Name LHA-Wide Activities	General Description of Major Work Categories	Account Number	Quantity	Original	Revised (1)	Funds Obligated (2)	Funds Expended (2)	Status of Proposed Work (2)
LHA-wide	Fees/Costs (M99-1)	1430	N/A	200,000	200,000	200,000	200,000	Complete
	Non-Dwelling Equipment (M99-2)	1475	N/A	95,396	95,396	90,000	9,424	On-going
	Administrative (M99-3)	1410	N/A	385,821	385,821	385,821	384,855	Complete
	Management Improvements (M99-4)	1408	N/A	350,000	284,502	284,502	48,983	On-going
1001 North Common	Window Repairs/Replacement (M99-5)	1460		300,000	500,000	500,000	104,607	On-going
Village	Lead Abatement (M99-6)	1460		300,000	342,514	342,514	342,514	Complete
	Tub Repairs/Replacement (M99-7)	1460		150,000	165,749	165,749	165,749	Complete
	Site Acquisition (M99-8)	1440	N/A	100,000	0	0	0	Deferred
	Site Improvements (M99-9)	1450	N/A	50,000	65,600	65,600	308	Complete

⁽¹⁾ To be completed for the Performance and Evaluation Report or a Revised Annual Statement.

Signature of Executive Director and Date

Signature of Public Housing Director/Office of Native American Programs Adminstrator and Date

⁽²⁾ To be completed for the Performance and Evaluation Report.

U.S. Department of Housing and Urban Development Office of Public and Indian Housing

Development	pment			Total Estir	mated Cost	Total Actual Cost		
Number/Name LHA-Wide Activities	General Description of Major Work Categories	Account Number	Quantity	Original	Revised (1)	Funds Obligated (2)	Funds Expended (2)	Status of Proposed Work (2)
1003 Bishop Markham Village	Window Repairs/Replacement (M99-10)	1460		100,000	100,000	0	0	Planning stage
1006 Dewey G.	Replace Apartment Sliding Doors (M99-11)	1460		300,000	151,035	151,035	0	On-going
Archambault Towers	Replace Hallway/Office Carpeting (M99-12)	1460		75,000	75,000	0	0	In planning
	Hallway Ventilation (M99-13)	1460	N/A	100,000	100,000	100,000	5,012	On-going
	Repave Parking Lots (M99-14)	1450		50,000	65,600	57,240	57,240	Complete
	Install Water Bubbler (M99-15)	1460	1	2,000	2,000	0	0	Planning stage
1007 Harold Hartwell Court	Re-Design Roofs/ Replace Siding/ Site Work (M99-16)	1460		900,000	925,000	917,274	917,274	Complete

⁽¹⁾ To be completed for the Performance and Evaluation Report or a Revised Annual Statement.

Signature of Executive Director and Date

Signature of Public Housing Director/Office of Native American Programs Adminstrator and Date

⁽²⁾ To be completed for the Performance and Evaluation Report.

Development

U.S. Department of Housing and Urban Development Office of Public and Indian Housing

Total Estimated Cost

Total Actual Cost

Development

Development		Development	í	Total Estillated 505t		Total Actual Cost		j P
Number/Name LHA-Wide Activities	General Description of Major Work Categories	Account Number	Quantity	Original	Revised (1)	Funds Obligated (2)	Funds Expended (2)	Status of Proposed Work (2)
1011 Francis Gatehouse Mill	Masonry Repairs (M99-17)	1460	N/A	50,000	50,000	0	0	Planning stage
1012 Scattered Sites	Unit Refurbishment, including New Kitchens/Baths (M99-18)	1460		100,000	100,000	100,000	92,370	Complete
	Temporary Relocation (M99-19)	1495.1	N/A	20,000	20,000	20,000	0	On-going
1014 Scattered Sites	Unit Refurbishment, including New Kitchens/Baths (M99-20)	1460		200,000	200,000	200,000	200,000	Complete
	Temporary Relocation (M99-21)	1495.1	N/A	30,000	30,000	30,000	6,295	Complete
TOTAL:				3,858,217	3,858,217	3,609,735	2,534,631	
(1) To be completed for the	e Performance and Evaluation Report or a Revised A	Annual Statement.		(2) To be completed	for the Performance	and Evaluation Repor	t.	
Signature of Executive Dire	Signature of Executive Director and Date			Signature of Public Housing Director/Office of Native American Programs Adminstrator and Date				

Annual Statement/Performance and Evaluation Report Capital Fund Program and Capital Fund Program Replacement Housing Factor (CFP/CFPRHF) Part III: Implementation Schedule

PHA Name: Lowell Housing Authority		Replacement Hor	gram No: CGP Ma using Factor No:	ype and Nur A06P00170899	Federal FY of Grant: 1999		
Development Number Name/HA-Wide Activities	Development Number All Fun Name/HA-Wide (Quarter		Funds Obligated rter Ending Date)		ll Funds Expenduarter Ending D	ate)	Reasons for Revised Target Dates
	Original	Revised	Actual	Original	Revised	Actual	
99-1	9/30/01			9/30/02			
99-2	9/30/01			9/30/02			
99-3	9/30/01			9/30/02			
99-4	9/30/01			9/30/02			
99-5	9/30/01			9/30/02			
99-6	9/30/01			9/30/02			
99-7	9/30/01		12/01/99	9/30/02		6/30/00	
99-8	9/30/01			9/30/02			
99-9	9/30/01			9/30/02			
99-10	9/30/01			9/30/02			
99-11	9/30/01		9/15/00	9/30/02			
99-12	9/30/01			9/30/02			
99-13	9/30/01		8/01/00	9/30/02			
99-14	9/30/01		8/01/00	9/30/02			
99-15	9/30/01			9/30/02			
99-16	9/30/01		6/30/00	9/30/02			
99-17	9/30/01			9/30/02			
99-18	9/30/01		6/30/00	9/30/02			
99-19	9/30/01		6/30/00	9/30/02			
99-20	9/30/01		6/30/00	9/30/02			
99-21	9/30/01		6/30/00	9/30/02			
		_					

Attachment F: FY 2001 Public Housing Drug Elimination Program (PHDEP) Plan

Note: THIS PHDEP Plan template (HUD 50075-PHDEP Plan) is to be completed in accordance with Instructions located in applicable PIH Notices.

Annual PHDEP Plan Table of Contents:

- 1. General Information/History
- 2. PHDEP Plan Goals/Budget
- 3. Milestones
- 4. Certifications

Section 1: General Information/History

- A. Amount of PHDEP Grant \$_402,688.00
- B. Eligibility type (Indicate with an "x") N1_____ N2___ R_X___
- C. FFY in which funding is requested ____2001___
- D. Executive Summary of Annual PHDEP Plan

The Lowell Housing Authority (LHA) will undertake a PHDEP Program that will include: employment of private secuity guards and community dispatchers to improve the overall security of the LHA developments. Programs will also be initiated to include youth activities to at-risk youth and a Family Resource Parenting Program to provide services to at-risk families/youth and will include a drug prevention component. These programs are intended to reduce the incidence of drug and criminal activity on LHA property.

E. Target Areas

PHDEP Target Areas (Name of development(s) or site)	Total # of Units within the PHDEP Target Area(s)	Total Population to be Served within the PHDEP Target Area(s)
LHA developments of Mass 1-1, 1-2, 1-3, 1-4, 1-5, 1-6, 1-7, 1-11, 1-12, and 1-14.	1,638	3,079

F. Duration of Progi	am
----------------------	----

6 Months	12 Months	X	18 Months	24 Months	_ Other

G. PHDEP Program History

E!1 V	DIIDED	C4 #	E J. Dalassas	C4	A 4° - ° 4 -
Fiscal Year	PHDEP	Grant #	Fund Balance	Grant	Anticipate

of Funding	Funding		as of Date of	Extension	d
	Received		this	sor	Completio
			Submission	Waivers	n Date
FY 1995	417,250	MA06DEP0010195	0	GE	2/28/98
FY 1996	413,750	MA06DEP0010196	0	GE	9/30/98
FY 1997	430,040	MA06DEP0010197	0	GE	4/30/00
FY1998	427,440	MA06DEP0010198	57,968	GE	7/8/01
FY 1999	360,262	MA06DEP0010199	55,341	N/A	6/30/01
FY 2000	375,467	MA06DEP0010100	375,467	N/A	12/31/01
FY 2001	402,688	MA06DEP0010101	402,688	N/A	12/31/02

Section 2: PHDEP Plan Goals and Budget

A. PHDEP Plan Summary

In the space below, summarize the PHDEP strategy to address the needs of the target population/target area(s). Your summary should briefly identify: the broad goals and objectives, the role of plan partners, and your system or process for monitoring and evaluating PHDEP-funded activities. This summary should not exceed 5-10 sentences.

The Lowell Housing Authority will undertake drug and crime prevention and intervention strategies that will reduce the incidences of crime and increase the level of safety and security in our federal developments. The LHA will contract with a security firm to provide guards who will patrol our developments with the goal of improving security, particularly in elderly developments. Dispatchers will be hired by the LHA with the goal of improving response time by quickly dispatching and routing resident calls for police and security guard services. Drug prevention programs will be implemented which will seek to involve at-risk youth in recreational and computer related training activities that will provide alternatives to involvement in drug related activities. A Family Resource Parenting Program will be implemented to involve at-risk families in a variety of supportive activities. All plan partners, including contacted vendors and LHA employees hired under PHDEP will be involved in regular meetings to prepare strategies to develop, implement and provide on-going evaluation of the effectiveness of the various programs included in the PHDEP Plan.

B. PHDEP Budget Summary

Enter the total amount of PHDEP funding allocated to each line item.

FY 2001 PHDEP Budget Summary					
Budget Line Item	Total Funding				
9120 - Security Personnel	173,723.17				

9130 - Employment of Investigators	0.00
9160 - Drug Prevention	228,964.83
TOTAL PHDEP FUNDING	402,688.00

C. PHDEP Plan Goals and Activities

9120 - Security Personnel						DEP Fundi	ng: \$173,723.1		
Goal(s) #1	Improve	Improve safety of LHA Developments.							
Objectives #1	Employ	Employ security guards and dispatch them to LHA sites.							
Proposed Activities	# of	Target	Start	Expected	PHEDEP	Other	Performance Ind		
	Persons	Population	Date	Complete	Funding	Funding			
	Served			Date		(Amount			
						/Source)			
1.Employ Security Guards			1/1/02	12/31/02	93,600.00	0			
2.Employ Dispatchers			1/1/02	12/31/02	80,123.17	0			

9160 - Drug Prevention						Total PHDEP Funding: \$228,964.83		
Goal(s) #1	Prevent crime and drug involvement for at-risk populations.							
Objectives #1	Implement alternative activities for at-risk youth and families.							
Proposed Activities	# of Persons Served	Target Population	Start Date	Expected Complete Date	PHEDEP Funding	Other Funding (Amount /Source)	Performance Ind	
Contract for a Family Resource Parenting Program.	1,655	families	1/1/02	12/31/02	99,832.00	0		
2. Hire Youth Program Staff	815	youth	1/1/02	12/31/02	77,381.50	0		
3.Develop Youth Programs	815	youth	1/1/02	12/31/02	27,221.00			
4. Develop Computer Training Programs	815	Families/youth	1/1/02	12/31/02	24,530.33	0		

Section 3: Expenditure/Obligation Milestones

Indicate by Budget Line Item and the Proposed Activity (based on the information contained in Section 2 PHDEP Plan Budget and Goals), the % of funds that will be expended (at least 25% of the total grant award) and obligated (at least 50% of the total grant award) within 12 months of grant execution.

Budget Line	25%	Total PHDEP	50%	Total PHDEP Funding Oblig
Item #	Expenditure	Funding	Obligation of	(sum of the activities)
	of Total Grant	Expended (sum	Total Grant	
	Funds By	of the	Funds by	
	Activity #	activities)	Activity #	
e.g Budget Line	Activities 1, 3		Activity 2	
Item # 9120				
9120	1	93,600.00	1	93,600.00
9120	2	80,123.17	2	80,123.17
9160	1	99,832.00	1	99,832.00
9160	2	77,381.00	2	77,381.00
9160	3	27,221.00	3	27,221.00
9160	4	24,530.33	4	24,530.33
TOTAL		\$402,688.00		\$402,688.00

Section 4: Certifications

A comprehensive certification of compliance with respect to the PHDEP Plan submission is included in the "PHA Certifications of Compliance with the PHA Plan and Related Regulations."

Attachment I: Progress Report

Accomplishments of the Lowell Housing Authority in Year 1 (2000) of the Five Year PHA Plan

Summary

The Board of Commissioners and the staff of the Lowell Housing Authority remain committed to the goals and objectives outlined in the 5 year and annual agency plans approved by the Department of Housing and Urban Development. The mission of the Lowell Housing Authority reflects our commitment to provide good, decent, safe and sanitary housing to our residents within a framework of providing an opportunity for self-sufficiency.

As this annual plan illustrates, the Lowell Housing Authority accomplished many of its goals outlined in the 1st Annual Plan. Specifically, the authority maintained a strong financial balance sheet, due in part, to 99% occupancy levels. The Family Self-Sufficiency Program has been expanded to include low rent public housing participants, and a home ownership component. A number of public housing and Section 8 residents became first-time home buyers.

The Lowell Housing Authority continued to provide essential supportive services to our elderly and young disabled residents. Through a unique partnership with Elder Services of the Merrimack Valley, the Lowell Housing Authority now hosts a variety of services, programs, and events, which have all contributed to improving the quality of life for our residents. These services are funded, in part, through an Economic Development and Supportive Services (EDSS) grant, and a Residents Opportunities Supportive Services (ROSS) grant.

The most significant accomplishment of the past year has been the implementation of new preferences in both the low rent public housing and Section 8 programs. These preferences, which were adopted after many productive meetings with the Resident Advisory Board (RAB), are aimed toward increasing the income mix of residents participating in our programs.

Financial Accomplishments

Year 2000 of the Annual Plan was a success for the Financial Operations of the Lowell Housing Authority.

Y2K

The Authority successfully went through the much-dreaded Y2K conversion. Countless manhours, along with a series of hardware upgrades, made this a smooth transition into the new millennium.

Low Rent Public Housing Program

The low rent public housing program enjoyed a year of fiscal success. Occupancy levels remained well over 99%, allowing for increased dwelling income, and at the same time keeping

tenant receivables to a minimum. Operating receipts totaled \$4,746,900, subsidies totaled \$3,822,058, and expenses totaled \$8,611,553, for a net loss from operations of \$(42,595).

The Authority, through the commitment of the Board of Commissioners, continued to build federal reserve levels in preparation of the reinvention of Julian D. Steele. A sound reserve level is currently in place to cushion the anticipated loss of state subsidies.

State Aided Programs

The state operated developments remain a constant challenge to the financial operations of the Authority. With the limited income from tenants and state agencies, as well as the dilapidated condition of some of the state development, the Authority was still able to operate efficiently, while maintaining an acceptable 44% reserve level. Operating receipts totaled \$1,596,861, subsidies totaled \$656,939, and expenses totaled \$2,333,224, for a net loss from operations totaling \$(79,424).

PHAS

A prelimary score for the financial condition indicator of the Public Housing Assessment System indicated a score of 27.3 out of a possible 30 points (91%). This score is a true indicator that the Lowell Housing Authority is a sound financial operation. The credit goes to the Board of Commissioners, to the top-level management and to the dedicated employees of the LHA.

FAMILY SELF-SUFFICIENCY PROGRAM

A public housing version of the Family Self Sufficiency Program has been offered to residents of conventional housing. A new Family Self Sufficiency Coordinator with a background in public housing was hired. The Public Housing Family Self Sufficiency Program focuses on Employment Referrals, Educational Opportunities, Child Care Services, Transportation Services, and Homeownership. Residents from all developments have been requesting information on the FSS Program. The FSS Coordinator assisted residents in credit repair, referrals to GED certificate programs, resume development, career counseling, and many residents were registered with the First Time Homebuyers Program.

COMMUNITY SERVICE PROGRAM

Over the course of the year 2000 the Community Service Program was implemented at the Lowell Housing Authority.

In March 2000 the Lowell Housing Authority hired a Community Service Coordinator. Residents were notified of the new Community Service Regulations. They were also informed that the Community Service Program would be required in the form of a lease addendum. Residents and Tenant Councils were given the opportunity to express their concerns and comments in writing, to the Lowell Housing Authority Board of Commissioners.

The Community Service Coordinator recruited sites for Community Service placement. Throughout the month of October all residents at the North Common Village, consisting of 524 units, signed their community service lease addendum. The Community Service Coordinator facilitates informational meetings for residents participating in the Community Service Program. He links residents with worksites in the community and has initiated some creative programs under the Community Service Requirements.

As of December 2000 the Community Service Program has been fully implemented at the North Common Village Development and plans are going ahead to expand the program to our other developments.

Drug Elimination Program

The Lowell Housing Authority was awarded a FY 2000 New Approach Anti-Drug Program grant of \$108,012.00. This grant provides funding for contracting the services of a private investigator and security guards. The addition of these components complements the LHA's overall anti-drug strategy and enhances the overall security and safety in the LHA Developments.

The Lowell Housing Authority sponsored a successful Youth "Lock-in" at our Mercier Community Center during the year. Approximately fifty youth participated in an overnight event that was both entertaining and informative. The youth heard about topics involving gangs, sex, drugs and alcohol abuse from a variety of community agency members. They also participated in a dance contest, karate demonstration, pizza party and numerous games and prizes. The evening was topped off by a swimming event at the local Boys and Girls Club and then they returned to the Mercier Center for a morning of breakfast snacks and a discussion of the merits of staying in school and saying no to drugs.

ROSS Program

The ROSS Grant funded program for A Supportive Living Services Program for Elders and Disabled Adults was a continued success. The major accomplishments from this program included on-site meals programs for elders, leadership training programs for tenant council officers and residents, on-site beauty salon services, health screenings, educational and informative programs, field trips, etc. The programs get elders to get out and participate in programs, reducing isolation, and improving their overall life experiences.

Casey Family Services has provided on-going parenting programs at both the North Common and Flanagan Developments. They have been successful in getting families to participate in informational events and have provided counselling and assistance to families in need. They held an annual gardening contest that involved many families participating and gave residents a sense of pride in their accomplishments and their neighborhood surroundings.

Admissions

New preferences adopted by the LHA to replace Federal preferences, were put into effect in January 2001.

A sub-committee was formed for the purpose of reviewing over-housed tenants. By placing some tenants in smaller but appropriately sized units, units were opened up for larger families.

Management Operations

The LHA implemented a Community Service and Self-Sufficiency Program Program that allows residents the opportunity to participate in job related work experiences. A number of the residents who participated have gone to work as a result of the knowledge and experience they have gained.

An Annual LHA Field Day was held in the LHA developments where an emphasis was placed on conducting a clean-up and sprucing up of the developments. Residents participated at each site and helped feel a special pride in making their home environments look good. A celebration took place after the clean-up that included competitive field events and prizes were awarded to the resident participants. LHA staff participated in hosting a cookout to culminate the days events.

The achievement of homeownership was a huge accomplishment for several residents of the LHA this year. The Authority staff worked with four of our residents in getting them through the financing eligibility requirements for obtaining a mortgage. As a result of the construction efforts of the Residents First Developments Corporation and the cooperation of many agencies in the area these four residents moved into brand new homes. They became first time homeowners!

The Authority's efforts in eliminating fraud and unreported income really paid off this year. Through the diligent efforts of the LHA investigator, the LHA Police, and various management staff, twelve cases of unreported income were discovered. At least five of these cases paid their back due amounts immediately and the rest are under repay agreements or under litigation. The Wage Match Program and Third Party Verifications assisted the staff in discovering these cases.

In the Authority's State Development the Julian D. Steele Reinvention Program has been successfully approved at the state government level. The Authority is implementing a program to move current residents out of this development and into existing public housing units and/or Section 8 program. New homes will be developed on this site once the relocation has been completed.

Capital Funding Programs

Harold Hartwell Court

Major exterior building and grounds renovation project resulting in a totally transformed family public housing development. New exterior cedar shingles, shutters, roof lines, windows, porches, etc. In addition a playground was installed along with new walks, retaining walls, sprinkler system, etc.

Dewey Archambault Towers

New ventilation system installed to provide fresh air to public areas. Also, hallways were reconfigured to add curb appeal. New lighting and handrails were installed to the residents delight.

Maintenance Programs

Accomplishments over the past year were:

- 1. Continuing rehabilitation of residential units at Mass 1-12 and 1-14 by in-house staff and force labor accounts;
- 2. Maintained and got ready vacant units in 10 days on average;
- 3. Painted occupied units with force labor accounts at all Federal projects;
- 4. Installed new generators at Mass 1-5 using in-house staff and a contractor;
- 5. Installed new handicapped bathroom with in-house staff; and
- 6. Conducted on-going programs to clean all vents and ducts throughout LHA properties.

Section 8 Programs

The Section 8 program has undergone many changes over the last year. In October 2000, the LHA began the conversion of all Certificates to Vouchers which will completed in September 2001.

The LHA received 75 Mainstream vouchers in October 2000 targeted for persons with disabilities.

The development of a Project Based Program using vouchers of the LHA was commenced in the Fall of 2000.

A Homeownership program using vouchers will be implemented in the Spring of 2001.

Homeownership Program

Through the LHA's development arm (RFDC) and employee contributions of time (L&O, Family Self Sufficiency, D&C, Executive Department) a number of new homes were constructed for first time home buyers (public housing and Section 8 residents). Additionally, residents were also assisted with purchasing existing single family homes in Lowell.